CIRDAP

The Centre on Integrated Rural Development for Asia and the Pacific (CIRDAP) is a regional, intergovernmental and autonomous organisation. It was established on 6 July 1979 at the initiative of the countries of the Asia-Pacific region and the Food and Agriculture Organisation (FAO) of the United Nations with support from several other UN bodies and donors. The Centre came into being to meet the felt needs of the developing countries at that time as an institution for promoting integrated rural development in the region.

From the original six members, CIRDAP has now grown up as a Centre of 15 member countries. The member countries are Afghanistan, Bangladesh (Host State), Fiji, India, Indonesia, Iran, Lao PDR, Malaysia, Myanmar, Nepal, Pakistan, Philippines, Sri Lanka, Thailand and Vietnam.

The main objectives of the Centre are to: (i) assist national action, (ii) promote regional cooperation, and (iii) act as a servicing institution for its member countries for promotion of integrated rural development through research, action research/pilot projects, training and information dissemination.

Amelioration of rural poverty in the Asia-Pacific Region has been the prime concern of CIRDAP. The programme priorities of CIRDAP are set under four areas of concern: (1) agrarian development; (2) institutional/infrastructure development; (3) resource development including human resources; and (4) employment.

Within these areas of concern, the thematic areas identified are: Poverty alleviation through participatory approaches with emphasis on social sector development (e.g. health, education and nutrition); Employment generation through microcredit support; Infrastructure development and local resource mobilisation; GO-NGO collaboration; Gender issues; Governance issues; and Environmental concerns for sustainable rural development.

Operating through designated contact ministries and link institutions in member countries, CIRDAP promotes regional cooperation. It plays a supplementary and reinforcing role in supporting and furthering the effectiveness of integrated rural development programmes in Asia and the Pacific.

Vision
Prosperous rural communities enjoying improved living conditions as a result of collaborative efforts of CMCs working together and learning from each other.

Mission
CIRDAP is an intergovernmental organisation mandated to facilitate the provision of services that will influence policy formulation and programme action towards rural development and poverty alleviation through a network of CIRDAP contact ministries and link institutions.
CIRDAP
Annual Report
2016

Centre on Integrated Rural Development for Asia and the Pacific
I would like to express my deepest gratitude and thanks to our CIRDAP Member Countries (CMCs) and development partners for their continued support and cooperation to CIRDAP. The year 2016 celebrated the successful completion of our 37 years of services to our CMCs. It also began with a set of seventeen aspirational Sustainable Development Goals (SDGs). All countries, development organizations together with other government and non-government organizations have started to mobilize efforts to achieve SDGs by 2030 to improve the lives of people everywhere. In this context, CIRDAP as a regional intergovernmental organization has to play a greater role than before, particularly in the Asia-Pacific region.

We know that new SDGs clearly recognize the centrality of rural development as it includes eight (8) out of 17 goals together [These are chronologically in SDGs: 1. No Poverty 2. Zero Hunger 3. Good Health and Well-being 10. Reduced Inequality 12. Responsible Consumption and Production 13. Climate Action 14. Life below Water 15. Protection of Terrestrial Ecosystem]. At the same time, rural development and poverty alleviation still remain high in the development agenda of the developing countries in the Asia-Pacific region. All of these indicate the greater opportunity for CIRDAP to work and lead on various aspects of rural development for prosperous rural communities.

This Report basically highlights the key outputs undertaken by CIRDAP as per the direction of last EC/GC meeting held in Nadi, Fiji on 20 August 2015. In the meeting, the Governing Council set the policy direction for CIRDAP for the next two years in order to become relevant and visible particularly to CIRDAP member countries. The Secretariat was, therefore, entrusted to focus and execute with following policy initiatives:

i) Enhancing strategic linkage through expansion of CIRDAP membership and strengthening ties with regional organizations and development partners;

ii) Strengthening CIRDAP Secretariat through a clear five-year Strategic Plan and improving its system and processes; and

iii) Strengthening Programme Activities.
Executive Summary

All the divisions of CIRDAP concentrated on performing respective duties, generating new programmes to serve the Centre better and acting as servicing institution to its member countries. The Centre’s research efforts focused on strategic planning for post disaster restoration of agriculture, facilitating on strategic plan for CIRDAP, analyzing the dynamics of socioeconomic changes in the rural communities, the issue that has the relationship with SDGs, developing rural based agro-food processing SMEs, identifying the vicious circle of poverty that constrain the lives of rural disadvantaged groups, and improving the quality of lives through productive and social investment and prolonged consumption of the savings. The Pilot Project Division has been active in playing the lead role in the preparation of project proposals and projects works through Public-Private-Partnership models at the community level and scale up existing models for replications in interested member countries. Its activities mainly focused on pragmatic and modern approaches for rural development, integrating sustainable renewable energy in-scaling up the rural livelihood, and giving special attention on improving productivity and skills for women as to the agro-food processing business as well as socio-economic wellbeing. The training programmes tried to focus on human resource development needed for integrated rural development, smart agriculture, social audit, agricultural insurance, climate change and environment, agricultural extension, geo-informatics and ICT application for rural development etc. The training courses have contributed to improving the socio-economic status through improving knowledge and skills of participants. Information and Communication Division has been a key player in catalyzing the promotion, sharing and dissemination of information and knowledge on integrated rural development and poverty alleviation in the Asia-Pacific region.

CIRDAP has vigorously been pursuing three island nations from the South Pacific, namely, Papua New Guinea, Solomon Islands and Vanuatu to become members of CIRDAP through the intervention of GC Chairperson and Fiji’s Minister for Rural Development and also Minister for Agriculture, Mr. Inia Seruiratu. DG CIRDAP Mr. Tevita G. Boseiwaa Taginaivalau is going to follow up this invitation with the relevant high officials attending the Pacific Community Meeting at Noumea, New Caledonia to be held in August 2017, and with relevant Embassies in Fiji thereafter. DG CIRDAP has also set a plan to visit Bhutan in August 2017 to follow up on an invitation by the former DG Dr. Effendi to join CIRDAP as a member.

CIRDAP has established partnerships with various international, regional and national partners and has been able to strengthen these partnerships mainly through joint funding on training, particularly with APO, OECD (Korea), SAARC, and AARDO. We have also agreed in principle to forge partnerships through signing of MoUs with ANGOC (Asian NGO Coalition) and Korea Legislation Research Institute (KLR). This is important as they are the first major NGO Coalition and Legal Institute that CIRDAP has engaged with recently. The focus areas are IT and Rural Development, Land and Ecosystem Resilience and Rural – Urban continuum.

The Governing Council (GC-20) decided that CIRDAP Secretariat to review CIRDAP Framework including the formulation of Strategic Plan 2017–2020. Accordingly, a Review Committee comprising of four reputable members with wide experiences in Rural Development was constituted. The GC also directed that the Operational Manual (OM) be reviewed by the CIRDAP Secretariat since there has been no review undertaken after 1985. CIRDAP staff had reviewed the OM accordingly. During the year, CIRDAP took initiatives to realign the CIRAP Staff Organisational Structure in order to develop a hierarchical, flatter and professional structure with streamlined divisions and competent staff, both with well-defined roles and responsibilities; and to strengthen the CIRDAP Secretariat to deliver its mandated functions more effectively and efficiently.

Last year (2016), a state-of-the-art GIS Centre was established at CIRDAP Secretariat sponsored by the Ministry of Rural Development, Government of India through provision of equipment worth USD 113,190.
CIRDAP Link Institute in India, the National Institute of Rural Development and Panchayati Raj (NIRD&PR), had designed and coordinated the establishment of the Centre along with CIRDAP.

Since taking up DG position in July 2016, DG Mr. Tevita paid courtesy calls to the Ministers, Secretaries and High Officials of the CIRDAP contact ministries which are as follows: Bangladesh, India, Myanmar, Malaysia, Indonesia, Philippines, Nepal and Vietnam.

The GC-20 Meeting held in Nadi in 2015 approved eight activities for the Research Division for 2016-17. Two projects have been completed during the period, and five new projects are proposed to be undertaken this year. The two projects were on the “Upvaluing Agro-Food Enterprise of Selected Bank Assisted Women Entrepreneur Group” and “Upscaling of Bangladesh Rural Development Model - Powering up One House, One Farm” through provisions of sustainable energy. Moreover, through CIRDAP-APO, three capacity building programmes have been implemented.

CIRDAP has taken various activities through the Information and Communication Division to generate relevant information on rural development and poverty alleviation, and disseminate information to CMCs. This involve the provisions of training, workshops and seminars, providing ICT support and services, library services, public relations, networking and building partnership with stakeholders. In terms of Knowledge Generation, Management and Dissemination, several publications were produced.

Most of CIRDAP’s activities were centered on training. There were plenty of training programmes held in 2016, where a number of participants from CIRDAP member countries attended. Most of the training programmes were held in India, particularly in NIRD&PR, Hyderabad. There was only one in-country programme titled ‘Training of Trainers on Agricultural Extension’ took place in Myanmar at Yezin Agricultural University with 30 participants, which was jointly organised by CIRDAP, Ministry of Agriculture, Government of Myanmar and Yezin Agricultural University.

Apart from the regular administrative work, the Administration Section has been working towards strengthening the three (3) key divisions, professional and support staff capacity through recruitment. Along with other key works and roles, the Administration of CIRDAP undertook initiatives to improve the overall security systems at CIRDAP campus. This includes hiring of Ansar (police) Services, installation of surveillance cameras, and walk-through archways metal detectors. This has also contributed to the increase in rent of the three auditoriums.
2016 in Review

Having committed to sustainable rural development in the region, CIRDAP is continuously redefining its role in the changing environment of development around the world. The Centre hopes to enhance its organizational strength and resources through cooperation and coordination to serve the needs of member countries as well as other stakeholders. As a pioneer and front-ranking institution in the field of poverty alleviation and integrated rural development, CIRDAP plans to strengthen its relationship from now on with important national and international organizations as well as with development partners.

During the year 2016, CIRDAP activities focused on the following three core areas:

1. Enhancing strategic linkage through expansion of CIRDAP membership and strengthening ties with regional organisations and development partners

Expansion of CIRDAP Membership

CIRDAP is a name of “Centre of Excellence” covering the countries of Asia-Pacific region. Hence, from pacific countries, only Fiji has become the member of CIRDAP in 2010. The new Fijian DG is very keen

Building Bridges

DG CIRDAP paid a courtesy call on H.E. Hon’ble Minister Mr. Narendra Singh Tomar and Secretary Mr. Amarjeet Sinha, Ministry of Rural Development, Government of India in Aug, 2016.

DG CIRDAP along with Mr. Sanjit Bunker Roy (Founder of Barefoot College) and Former DG of CIRDAP met H.E. Engr. Khandker Mosharraf Hossain, MP, Minister for LGRD&C, Government of Bangladesh in June 2016.

DG’s courtesy call on H.E. Dr. Tun Winn, Hon’ble Deputy Union Minister, Ministry of Agriculture, Livestock and Irrigation, Government of Myanmar in August 2016

DG along with Mr. Meleti Bainimarama (Chairperson of CIRDAP Executive Committee), Permanent Secretary and Mr. Jone Malupo Bacau, Director, Ministry of Provincial Development and National Disaster Management, Fiji, paid a courtesy call on Dr. Prosanta Kumar Roy, Secretary, RDCD, MoLGRD&C, Bangladesh in December 2016.
on bringing in more membership from Pacific Island Countries to CIRDAP. In this endeavor, it was shed
light on pacific island countries. During DG’s mission visit to India in August 2016, meetings were organized
accordingly with H.E. Ms. Namita Khatri, High Commissioner of Fiji to India, and Ms. Seline Leo-Lohia,
First Secretary, High Commission of Papua New Guinea to India. In this regard, DG also sought help from
the hon’ble Minister Mr. Narendra Singh Tomar and Secretary Mr. Amarjeet Sinha, Ministry of Rural
Development, Government of India during his mission visit to India in August 2016, since India has been
facilitating the recently formed Forum for India and Pacific Islands Cooperation (FIPIC). Hopefully, these
endeavors may extend the windows of opportunities for CIRDAP and widen its range to the pacific region.

In this connection, CIRDAP has vigorously been pursuing three island nations in the South Pacific, namely
Papua New Guinea, Solomon Islands and Vanuatu to become members of CIRDAP through the
intervention of GC Chairperson and Fiji’s Minister for Rural Development and also Minister for
Agriculture, Mr. Inia Seruiratu. DG, CIRDAP would like to follow up this invitation with the relevant high
officials attending the Pacific Community Meeting at Noumea, New Caledonia in August 2017 and with
relevant Embassies in Fiji there after.

As per the recommendation of EC-29 and decision of GC-19, “CIRDAP may work out a plan to undertake
the visit to other prospective Asian countries such as Bhutan, Yemen, Cambodia and Tajikistan to bring them
into its fold”, CIRDAP continues its endeavors to invite them and make them members of CIRDAP. DG
CIRDAP then later set up a schedule to visit Bhutan in August 2017 to follow up on an invitation by the
former DG, Dr. Efendi to join CIRDAP as a member.
The above engagement is deemed to be fruitful and is anticipated that the above-mentioned countries will join as members in the near future. Meanwhile, CIRDAP will be inviting participants from the above countries through their potential link ministries to attend some of its programmes beginning this year (2017).

Engaging International and Regional Organisations

CIRDAP continues to engage itself with such organizations and agencies concerned with integrated rural development in national, regional or international level. During the year of 2016, CIRDAP has established partnerships with various international, regional and national partners and has been able to strengthen these partnerships mainly through joint funding on training, particularly with the Asian Productivity Organization (APO), Organization for Economic Cooperation and Development (OECD) [Korea], South Asian Association for Regional Cooperation (SAARC) and African - Asian Rural Development Organization (AARDO).

The Centre has also agreed in principle to forge partnerships through signing of MoUs with ANGOC (Asian NGO Coalition) and the Korea Legislation Research Institute (KLRI). This was important as they are the first major NGO Coalition and Legal Institute that CIRDAP has engaged with them recently. These partnerships have been made to work together in mutually agreed areas, particularly in the areas of IT and Rural Development, Land and Ecosystem Resilience and Rural – Urban Continuum.
2. Strengthening CIRDAP Secretariat through a clear five-year Strategic Plan and improving its system and processes

Formulation of Strategic Plan – The Governing Council (GC-20) meeting held in Fiji in 2015 directed that CIRDAP Secretariat to review CIRDAP Framework including the formulation of Strategic Plan 2017 – 2020 to improve its system and the processes. The new DG then constituted a Review Committee comprising of four reputable members with wide experiences in Rural Development. They were:

i) Dr. Durga P. Paudyal - Team Leader [Former Director General of CIRDAP]
ii) Dr. Sompon Hanpongphand - Member [Former Director General of CIRDAP]
iii) Dr. Salehuddin Ahmed – Member [Former Governor of the Central Bank of Bangladesh]
iv) Mr. S. Vijay Kumar - Member [Former Secretary, Ministry of Rural Development, Government of India]

The Committee met several times at CIRDAP headquarters and finalized the report taking into consideration the challenges of CIRDAP.

Review of CIRDAP Operational Manual (OM) – In its meeting in Fiji in August 2015, the GC also directed that the Operational Manual be reviewed by the CIRDAP Secretariat, since there has been no review undertaken after the OM was developed in 1985. All CIRDAP professional and general staff had reviewed the OM after extensive analyzing through discussion and consultation on the agreement, policies, regulations, processes and procedures of OM.
Furthermore, during this period management has also focused on strengthening existing process to ensure improved staff performance and controlling abuse of funds. This alone has controlled financial leakage of USD $100,000.

**Realignment of Organisational Structure** – The main objectives of this realignment initiative is to develop a hierarchical, flatter and professional organisational structure with streamlined divisions and competent staff, both with well-defined roles and responsibilities; and to strengthen the CIRDAP Secretariat to deliver its mandated functions more effectively and efficiently.

We have identified challenges, such as, long standing vacant professional positions; lack of competent professional and semi-professional staff; leadership vacuum; overlapping and dilution of roles; mismatch between positions and salary level and thinking level with the nature and extent of work; poor coordination amongst divisions; lack of proper planning, implementation, monitoring and evaluations. As way forward, we are going to propose the important components of the re-alignment CIRDAP Staff organisation structure to upcoming TC-EC-GC meetings to be held in 2017.

**Establishment of GIS Centre** – A state-of-the-art GIS Centre called “Centre on Geo-Informatics Applications for Rural Development (CGARD)” was established at CIRDAP Secretariat sponsored by the Ministry of Rural Development, Government of India through provision of equipment worth USD 113,190. CIRDAP Link Institute in India, the National Institute of Rural Development and Panchayati Raj (NIRD&PR), had designed and coordinated the establishment of the Centre along with CIRDAP.

*Meeting with H.E. Eng. Wassfi Hassan El Sreithin, Secretary General, African Asian Rural Development Organization (AARDO) at CIRDAP headquarters in October 2016.*

*DG CIRDAP had a meeting with the Chairman, Asia Network of Sustainable Agriculture and Bioresources (ANSAB) at Kathmandu, Nepal in December 2016.*

*Meeting with Dr. J. Devi Prasad (AMRG), Director, Centre for Good Governance, Hyderabad, India in December 2016.*

*Meeting with Mrs. V. Usha Rani, IAS, Director General, National Institute of Agriculture Extension Management (MANAGE), Hyderabad, India in December 2016.*
3. Strengthening Programme Activities

Courtesy Calls

Since taking up DG position in July, 2016, I have made courtesy calls to the Ministers, Secretaries and High Officials of the CIRDAP contact ministries in the following countries: Bangladesh, India, Myanmar, Malaysia, Indonesia, Philippines, Nepal and Vietnam.

On different purposes in different issues to discuss on mutually agreed areas, collaborative efforts, partnership building as well as membership engagement, DG Mr. Tevita has also paid courtesy calls on various high kingspins and diplomats of different countries and organizations, including Joint Secretary, UN Economic and Social Division (UNES), MEA, Government of India; Secretary General, African Asian Rural Development Organisation (AARDO); High Commissioner of Fiji in India; First Secretary, High Commission of Papua New Guinea in India; Deputy Director General, Indian Council of Agricultural Research (ICAR); Director, Kerala Institute of Local Administration (KILA); Ambassador and Assistant Secretary, Department of Foreign Affairs – United Nations and International Organizations, Manila, Philippines; Assistant Secretary, National Economic and Development Authority (NEDA); Executive Director of the Asian NGO Coalition; Concurrent Officer-In Charge, Sustainable Development and Climate Change, ADB; Ambassador of the Philippines in Bangladesh; Chairman, Asia Network of Sustainable Agriculture and Bio-resources (ANSAB) in Nepal; Ambassador of Afghanistan in Bangladesh; Ambassador of Indonesia in Bangladesh; Director (Agriculture Management), Centre for Good Governance, Hyderabad, India; Director General, National Institute of Agriculture Extension Management (MANAGE), Hyderabad, India; Deputy Director General (Research), International Crops Research Institute for the Semi-Arid Tropics (ICRISAT), India; and Director, SAARC Agriculture Centre. These meetings and courtesy calls helped in organizing collaborative programmes and exposure visits, and create the opportunity and scope for CIRDAP to work together in future.

Divisional Activities

The Research and Pilot Project Division has been instrumental in taking a lead role in the preparation of project proposals and field work on two major projects in Bangladesh. These projects are to pilot Public-Private-Partnership models at the community level and scale up existing models for replications in interested member countries. The GC-20 Meeting held in Nadi in 2015 approved eight activities for the Research Division for 2016-17. Two projects have been completed during the period, and five new projects are proposed to be undertaken this year (2017).

The first pilot project in Bangladesh was emphasized on the value addition of agricultural products and sharing best practices as CIRDAP’s commitment. This capacity development programme titled “Upvaluing Agro-Food Enterprise of Selected Bank Assisted Women Entrepreneur Group” in collaboration with the...
Banks (IFIC Bank, Trust Bank, BASIC Bank), Daffodil International University and Department of Rural Development & Cooperatives, Ministry of Local Government, Rural Development and Cooperatives, Bangladesh, were facilitated by three Indonesian trainers, who demonstrated the practical and interactive sessions for the 35 selected women-participants.

As a regional organization, CIRDAP can replicate any successful models of CMCs to the other CIRDAP member countries. As a part of the mandated role, CIRDAP developed a project in up-scaling the Bangladesh Rural Development model “Powering up One House, One Farm” through provisions of sustainable energy. A proposal of USD 1 Million Grant is to be submitted to UNDESA to implement the project. The collaboration for this project had been proposed between CIRDAP and Rural Development and Cooperative Division, Bangladesh, where other specialized partners like ‘Hathay Bunano’ and ‘Barefoot College, India’ was being expected to be involved. To discuss the proposal development and submission process of the project, a stakeholders meeting took place last year in CIRDAP headquarters.

The MoU signed with APO paved the way for CIRDAP to organize three capacity building programmes last year. The first programe on “Asian Food and Agribusiness Conference: Greening the Food Supply Chain”, held in Bali, Indonesia during 26-28 October 2016 with the support from the Government of Indonesia, was envisioned to bring the best practices and policy models as well increase the productivity that apparently brought positive impacts across the Asia-Pacific region. The participants of the conference were from the member countries of CIRDAP and APO.

The second programme titled “Training Course for Women on Productivity Tools and Techniques for Improving Productivity of Micro and Small Agro-Food Processing Business” provided important perspectives and knowledge in terms of planning and capacity building on productivity and agro-food processing to the 24 participants attended from different countries of APO and CIRDAP. Two renowned women leaders from India [viz. Ms. Lalitha Kumaramangalam, Chairperson, National Commission for Women and Ms. B. Vijaya Bharathi, Advisor-Member of a Civil Society], and APO certified productivity practitioners from the Philippines [viz. Mr. Mitsuo Nakamura, Programme Officer and Ms. Nina Maria B. Estudillo, Chief Technical Expert] delivered lectures/presentations in the programmetaken place from 7-11 November 2016 at the National Institute of Rural Development and Panchayati Raj (NIRD&PR), Hyderabad, India.

The programme was followed by a workshop on “Agricultural Insurance System” facilitated by DAR held in Manila, Philippines during 28 November to 2 December 2016. The lectures made by the invited resource persons, Dr. Olena Sosenko, Mr. Peter Book and Mr. Mayank Dubey specialized on Agri-insurance, and field visits organized for participants provided hands on knowledge and empirical evidence how agricultural insurance transforms poverty to sustainable enterprises and development.

CIRDAP’s partnership with SAARC has facilitated to organize a joint programme along with Amrita University, India on Agro-processing, focusing on establishing a shared framework for rural development through small-scale agro-business. Through the expert consultation meeting held at Amrita University in Coimbatore, India, CIRDAP shared the rich experiences of South-East Asia by inviting three experts, viz. Dr. Hassan from Malaysia, Mr. Pallop from Thailand and Mr. So Kriss from Indonesia. I hope that the experiences of Indonesia, Thailand and Malaysia could be extremely useful for other countries located in the South-Asia region. A total of ten countries’ expert representatives, which includes: Afghanistan, Bangladesh, Bhutan, India, Maldives, Nepal, Sri Lanka, Thailand, Malaysia and Indonesia, presented their country papers, shared their countries’ agro-processing experiences and challenges, and discussed the successful research and business models adopted in their respective countries. In order to witness the sustainable practices of Amrita University, the programme was followed by a field visit for the delegates to the villages near Coimbatore.

Natural disasters, particularly tsunami, flashfloods, volcano and cyclones, have been extensively detrimental on life and livelihood in South-East Asia. In this context, the MoU with SAARC Agriculture Centre (SAC) has brought a joint mission for CIRDAP on “Strategic Planning for Post Disaster Restoration of Agriculture in Nepal” with support from the Ministry of Agricultural Development, Government of Nepal, focusing on
identification of priority areas of interventions that CIRDAP and SAARC can mobilize through the regional cooperative measures so as to bring vulnerable community to vibrant and resilient life. In the mission exercise and technical session, experts from the different Ministries of Nepal, SAARC Secretariat, SAC, INGOs and NGOs as well as CIRDAP attended. The extensive discussions brought forth a plan of action which could be very useful to formulate policies and take up the lead in combating natural disaster in the Asia-Pacific region.

CIRDAP took the opportunity to organize a two-day long international programme in Malaysia to exchange knowledge on Rural Development Best Practices and provide context to the sustainable development goals 2030 by sharing Malaysia’s experiences. To all instant and purposes, aiming to strengthening its network to exchange knowledge and best practices, and explore vista of opportunities, CIRDAP organised the Development Forum meeting at Kuala Lumpur in collaboration with the Institute for Rural Advancement (INFRA) and Ministry of Rural and Regional Development, Government of Malaysia. Delegates coming from the CIRDAP member countries presented their papers and reports pertaining to the SDGs.

Realizing the need to have network with academic institutions, CIRDAP has recently taken the initiative to develop partnership with the VIT University located in Malaysia to promote the rural development and agriculture related research, and share knowledge and best practices. The current drive to engage national and international organizations aiming at strengthening network with those organizations that have the similar mandates and objectives, CIRDAP hopes to have long-lasting collaborative programmes and can act as a servicing institute to its member countries. CIRDAP tied its network with the Bangladesh Solar and Renewable Energy Association (BSREA) and the Institute for Inclusive Finance and Development (InM) based in Dhaka, Bangladesh. As a part of the current drive, the Centre has also taken the step to build partnership and collaboration with the Korea International Cooperation Agency (KOICA).

The collaboration with APO also led to organize “Organic Agro-industry Development Leadership Course in Asia” in collaboration with RDA and NPO-Bangladesh, which was supported by the International Federation of Organic Agricultural Movements (IFOAM) - Organics International, and the International Competence Centre for Organic Agriculture (ICCOA). One aspect can be mentioned here is that it scaled up the organic agriculture models in the areas where the models are not introduced yet. It was hoped that it will facilitate the opportunity to APO-CIRDAP member countries’ participants to promote the organic agri-business through improving the productivity, and capture sustainability in agro-industrial sector through organic farming. Moreover, it might help to come up with agro-industrial leadership to assure “Safe Food for All” in the Asia-Pacific region.

Most of CIRDAP’s activities were centered on training. The Training Division also played a crucial role in organising and making the training programmes successful. Many of these programmes’ were held in India such as in NIRD&PR, Hyderabad; VIT, Tamil Nadu and different Institutes. Early this year, two programmes were held in Malaysia with a total of sixty-three (63) participants funded by MoRD, India and another jointly by CIRDAP and AARDO. There was only one in-country programme ‘Training of Trainers on Agricultural Extension’ held in Myanmar at Yezin Agricultural University with 30 participants which jointly organised by CIRDAP, Ministry of Agriculture, Myanmar and Yezin Agricultural University.

In collaboration with the Ministry of Agriculture, Livestock and Irrigation (MoALI), Government of Myanmar, CIRDAP organized a “Training of Trainers on Agricultural Extension” in Myanmar to find out the ways for solving critical issues and seek effective ways of agricultural extension approaches and methods, where 30 agriculture extension officials from the MoALI participated. Three experts viz. Dr. P. Chandra Shekara, Director (Agricultural Extension), Dr. Vikram Singh, Director (HRD) and Dr. M.A. Kareem, Deputy Director (Agricultural Extension) from MANAGE, India took the sessions as resource persons. To get hands on experiences and understand the ground realities, field visits were organized for the participants.

Co-organized by CIRDAP and National Institute of Rural Development and Panchayati Raj (NIRD&PR), two international training programmes were organized for 26 participants from CIRDAP member countries held at NIRD&PR and supported by the Ministry of Rural Development, Government of India. One of the

Executive Summary
programmes has provided the participants with a core professional training on sustainable agriculture, updated knowledge on smart agriculture and hands on experience on agriculture productivity through alternative farming system. Another one shed lights on the various aspects of social audit as well as transparency and accountability measures and mechanisms.

To showcase the best agricultural technologies, under the MoU with the Vellore Institute of Technology (VIT) University, CIRDAP collaboratively organized an International Agricultural Expo at VIT campus in Tamil Nadu, India. The exhibition was attended by farmers, business leaders, agricultural corporations, agricultural cooperatives, importers etc. and offered the exhibitors a huge networking opportunity with the global market in terms of agricultural technology.

Initiatives have been taken to organize international round table on “Agricultural Insurance – A Climate Change Adaptation Tool in the African, Asian and Pacific Regions”. African-Asian Rural Development Organisation (AARDO) and Malaysian Agricultural Research and Development Institute (MARDI) have agreed to organize the programme to be held in MARDI, Malaysia. It will set the tone of the Roundtable Meeting containing brainstorming sessions and country presentations by the delegates from AARDO-CIRDAP member countries. Besides, two training programmes [Titled on Rural Technologies for Inclusive Growth and Human Resource Development for Rural Development] at NIRD&PR and one Exposure Visit cum Training on Disaster Management at RGNiYD, India are going to be taken place very soon.

CIRDAP has taken various activities through the Information and Communication Division to generate relevant information on rural development and poverty alleviation, and disseminate information to CMCs. This involve the provisions of training, workshops and seminars, providing ICT support and services, library services, public relations, networking and building partnership with stakeholders. In terms of knowledge generation, management and dissemination, the Centre published four special books on different issues as to Climate Change, Arsenic Water, Poverty and Agro-processing. There were also regular publications and other printing works had been brought out that include journal, reports, folders, posters for policy body meetings. CIRDAP has also been actively involved in disseminating rural development information. For instance, it has re-branded its monthly newsletter and launched as News@CIRDAP where all recent CIRDAP news, events and activities are published monthly and sent to CMCs through email and published in CIRDAP website.

A state-of-the-art GIS Centre called “Centre on Geo-Informatics Applications for Rural Development (CGARD)” has been established at CIRDAP Secretariat sponsored by the Ministry of Rural Development, Government of India through provision of equipment worth USD 113,190. CIRDAP Link Institute in India, the National Institute of Rural Development and Panchayati Raj (NIRD&PR), had designed and coordinated the establishment of the Centre along with CIRDAP. This establishment will facilitate to generate all digital data from maps, satellite data, GPS/DGPS & field data, and from other Government, national and international sources. These data will be used for guidelines and policy formulation for assessment, monitoring and collaboration in rural development sector through convergence in the CIRDAP member countries.

CIRDAP has also developed a Rural Development information portal (InforRD.org) which is a repository of information on rural development in CMCs. Recently, the portal has been redesigned with more features including data, videos and best practices of CMCs. The portal can serve as the knowledge hub of CMCs. Visit the portal for latest information about rural development at www.inford.org. In its quest for improvement on timely services, CIRDAP has developed online booking system for CIRDAP Auditorium and International Conference Centre.

During the year 2016, special measures were undertaken to improve the overall security systems at CIRDAP campus by the Administration and Finance Division. This includes hiring of Ansar (police) Services, installation of surveillance cameras, and Walk-through archways metal detectors. This has also contributed to the increase in rent of the three auditoriums. To audit the auditorium, cafeteria and contributory provident fund, Auditor from Sri Lanka has already been requested to conduct the audit for 2016.
Future Perspective

CIRDAP has made great achievements in undertaking its mandated roles which include assisting national action and promote regional cooperation in the Asia Pacific Region relating IRD and acting as a servicing institution for the CMCs.

A good number of RD concepts, ideas, models and designs have evolved through research, pilot projects, experiments and practices. So many actors in the field, not only public sector but also NPOs, NGOs, CBOs and private sectors, have emerged by the end of last century. It is now really the time that a cohesive and all-pervasive model be worked out on the basis of experiences so far accumulated, which will ultimately fit into the imperatives of the future. Models must be based on, and should manifest a holistic approach towards RD, which eventually lead to poverty alleviation and prosperity for the teeming millions of Asia-Pacific region aligning with SDGs guidelines. Since the horizon of urban and rural divide are shrinking and many people are going to face problems in both the rural and urban areas, there is need to redefine the focus of CIRDAP. With a view to coping with new demands for rural development and poverty alleviation and meeting the goals of SDGs, the donors, CMCs and CLIs should join hands and come forward to meeting the utmost demands of the societies located in the Asia-Pacific region.

Since its establishment in 1979, CIRDAP has faced many sorts of challenges in its tenure and some derived existed challenges are as follows: the tremendous changes in the policy context at national and international levels; such as the emergence of several regional bodies like ASEAN, SAARC, BIMSTEC, ECO for regional cooperation with high level of political participation; the minimal progress made in improving rural sustainable livelihood through development aid and significant national budgetary allocations as highlighted in the Paris Declaration; preference in shifting by donor agencies to deal directly with national level rather than through regional organisations; new focus areas, based on MDGs and now SDGs, have emerged such as Sustainability, Climate Change, ICT etc.; and some CMCs have yet to identify CIRDAP Link Institutes due to the misunderstanding of the idea of Link Institutes and its role to play, hence, in most cases their Link Institutes are basically a Division or a Section under the contact Ministry, and in fact, it is supposed to be a Rural Development related Institute which undertakes Research, Pilot Projects, Training and other related activities. To some extent, the above has brought various challenges to CIRDAP, such as, the need to maintain a pool of competent staff; strengthen its financial base by exploring other sources of generating revenues instead of over-reliance on members’ contribution; improve overall management of its activities especially on Programmes to ensure visibility and relevance to its member countries; and develop an updated systems and processes utilising Information Technology.

Like the challenges, there are also opportunities for CIRDAP that have emerged. The three policy bodies namely, GC, EC and TC are unique strengths of CIRDAP which can be further developed as a regional-level platform for continuous infrastructure and policy dialogue for sharing experiences and identifying emerging areas for regional cooperation on the basis of the current policies, needs and priorities. In order to strengthen the Integrated Rural Development (IRD) as a holistic approach to poverty alleviation and improve quality of life of the poor, there is a need to improve cooperation among CMCs to share the best practices and address regional issues. At the same time, following MDGs, world leaders adopted a new development agenda; the SDGs, “Transforming our World: The 2030 Agenda for Sustainable Development” in 2015. It is therefore, a good opportunity for CIRDAP to align its approaches with the SDGs to increase its relevance to member countries particularly on policy issues. Most importantly, the need to mobilise the CIRDAP Link Institutes and pool of experts should be in identifying common challenges with CMCs and developing appropriate models as solutions should be implemented.
It is evident that CIRDAP has been able to perform its mandated roles. However, there are various challenges which need to be addressed, and opportunities to be tapped in order to make CIRDAP more visible and relevant through the following strategies:

- Be the 'Centre of Excellence' on Rural Development
- Strengthen Networking with Development Partners
- Develop CIRDAP's Own ‘Products’
- Strengthen Divisional Activities
- Mobilise Resources
- Strengthen the System and Processes

Figure: Way Forward for CIRDAP

CIRDAP Secretariat cannot face these challenges and tap the opportunities alone. It requires full support from CMCs and CLIs, and development partners. Together, we can elevate CIRDAP to another level so that the organisation can be a Centre of Excellence for Rural Development as the ancient proverb says 'If you want to go quickly, go alone. If you want to go far, go together'.

Tevita G. Boseiwaqa Taginaaulau
Director General
CIRDAP
The Thirty First CIRDAP Technical Committee Meeting (TC-31) was held on 25 May 2016 in Hotel Primiera in Kuala Lumpur, Malaysia. Delegates from all CIRDAP Member Countries (CMCs) except Afghanistan and Vietnam attended the meeting. Observers and representatives from the development partners were also present.

The inaugural session started with the inaugural speech delivered by the Chief Guest, Honorable Datuk Alexander NantaLinggi, Deputy Minister of Rural and Regional Development, Government of Malaysia. The Director General of CIRDAP, Dr. Cecep Effendi while welcoming the Chief Guest, expressed his gratitude to the Government of Malaysia for hosting the TC-31 meeting in Kuala Lumpur. The Director General of AHK-National Centre for Rural Development, Ministry of Establishment, Pakistan, and the Chairperson of TC-30 also rendered his message.

In his inaugural address, the Honorable Dy. Minister expressed his appreciation for the proactive role of CIRDAP. On behalf of the Government of Malaysia, he renewed the commitment to share the concerns of CIRDAP and its member countries. He officially declared the TC-31 open.

Adding value to the opening ceremony was the launching of the latest publications of the Centre titled "Dynamics of Poverty: Cases from CMCs" and "Arsenic in Drinking Water: A Case Study in Bangladesh" and the CIRDAP’s Online Digital Depository Service to enhance knowledge sharing across the CMCs.

The Director General of CIRDAP while proposing the vote of thanks expressed his gratitude to Malaysia and reiterated the high competitiveness which Malaysia had achieved. The DG Dr. Effendi requested the Chair of the TC-30, Mr. Khalid Hanif to preside over the meeting.
Thirty First CIRDAP Technical Committee Meeting (TC-31)

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Members with the Chief Guest of the TC-31, Honorable Datuk Alexander Nanta Linggi, Deputy Minister of Rural and Regional Development, Malaysia

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TC-31 in Progress
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TC-31 Members during a field visit

On a field visit by TC-31 Members to the Home Stay, a best practice of Malaysia
Each country delegate presented his/her country's agro-processing experiences, discussed the challenges and facilitating collaborative studies. This initiative goes in par with SAC’s objectives.

Thailand and Malaysia could be extremely useful for other SAARC farmers’ associations. In this regard, the experiences of Indonesia, Malaysia, Mr. Pallop from Thailand and Mr. So Krissh from Indonesia as the experts from South

programme activities in the

Society members briefed about the

The project staff and the CVDP BARD campus. DG BARD mentioned that CIRDAP started its activities from BARD campus and BARD

Discussion took place in the meeting on Rural Development Report-2017. Executive Director, Bangladesh Centre for Advanced Studies (BCAS) and Chairman, Climate Action Network

The 32nd TC meeting will be held on May 2017 in Bangladesh. It was informed that the Inaugural

at the home country.  BARD can come forward with a concept paper for

the issue that has relationship with SDGs viz-a-viz productivity improvement can be selected

Further discussion on it.

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local costs. The issue that has relationship with SDGs viz-a-viz productivity improvement can be selected

recommendations for follow-up by the member countries on policy and research issues:

• Rural Development Report – 2016
• Strategic Planning for Post Disaster Restoration of Agriculture
• Expert Consultation Meeting on Agro-processing
• Review Committee Meetings for Guideline Preparation of Strengthening CIRDAP
• International Knowledge Exchange on Rural Development Best Practices of Malaysia’s Experiences
• Consultation Meeting on Academic Collaboration
• Field Visit to ‘One House One Farm’ Project Area
• Building Partnership and Networking

Focused Areas

• Rural Livelihoods
• Poverty Alleviation
• Agro-processing
• Climate Change and Disaster Management
In response to the changing needs, activities of Research Division during 2016 were directed towards strategic planning and knowledge generation and exchange with special focus on Post Disaster Restoration of Agriculture, Sustainable Development, Agro-processing, Rural Development Best Practices, Rural Income and Poverty Alleviation, and improving the standard of living of poor people through covering savings into productive investment. Research Division identified a host of issues as emerging global concerns and its priority areas for undertaking future research projects so as to effectively address the new issues and challenges with dynamic socioeconomic changes in the era of globalization and meet the sustainable development goals (SDGs). With long experience and good track record, research division can be expected to respond all those areas subject to availability of much needed funding support, and adequate logistic support from CIRDAP management.

A brief review of the activities undertaken during the period of 2016 is described below:

**Rural Development Report - 2016**

The title of the Rural Development Report-2016 is “An Outlook on Rural Income and Poverty in Asia and the Pacific. The CMCs show significant diversity among themselves in many respects including geographic, demographic and socioeconomic features. The low-income CMCs, in particular, have witnessed limited structural transformation and their vulnerabilities to external shocks have not reduced much over time. Moreover, changes in the sectoral composition of GDP and productive capacity of their economies have been slow. There has also been rising economic inequality and the impact of economic growth on employment creation and poverty reduction has been less than expected. The central theme of this Rural Development Report 2016 is efficacy of programmes on rural income and poverty alleviation in CMCs and future implications for poverty and development agenda of these countries.

**CIRDAP – SAC Joint Mission for Strategic Planning for Post Disaster Restoration of Agriculture in Nepal**

Nepal was struck by a major earthquake (8.1 Ms) on 25th April 2015 killing more than 8,000 people, injuring more than 19,000, and damaging infrastructures and properties. Its epicenter was the village of Barpak, Gorkha district, and its hypocenter was at a depth of approximately 15 km (9.3 mi). It is considered as the worst natural disaster to strike Nepal since the 1934 Nepal–Bihar earthquake. The earthquake affected 15 districts of western and central region (Central Dolakha, Nuwakot, Dhading, Sindhupalchok, Kavrepalanchok, Lalitpur, Bhaktapur, Kathmandu, Rasuwa, Makwanpur; and Western- Gorkha, Lamjung, Chitwan, Kaski, Tanahun). To add to the miseries of dislodged communities, continued aftershocks occurred throughout Nepal within 15–20 minute intervals, with one shock reaching a magnitude of 6.7 on 26 April. The earthquake and series of tremor triggered another huge avalanche and landslides destroying agricultural land and villages.

As per WFP report (8 May 2015) food stocks in the hills have been severely affected. An estimate from the Ministry of Agriculture and Development indicates that 91,679 mt of food stock, 58,832 livestock, and 629,362 poultry have been lost due to recent earthquake. Considering the remoteness of affected areas and agricultural season, the widespread loss of food has resulted into a humanitarian crisis in the country. Nothing can assist desolation, except the direct support of food, which can help the community sustain and rebuild livelihood system. In disaster situation, two immediate supports that are critical to the individual farm household are crop seed, livestock, food grains and edible oils.

Furthermore, natural disasters have become common and recurrent episodes in most regions and more prominently the impact of tsunami, flashfloods, volcano and cyclones in South-East Asia (SEA) have been
and Ministry of Agricultural Development, Government of Nepal organised a Joint Mission for Strategic Planning for Post Disaster Restoration of Agriculture in Nepal during 11-17 December 2016. The mission focused on identification of priority areas of interventions that SAARC and CIRDAP can mobilize through the regional initiatives.

The Consultation Meeting was inaugurated on 16 December 2016. A Senior Officer from the Ministry of Agricultural Development, Government of Nepal was present as Chief Guest. Director General of CIRDAP interacted with the Government officials and other delegates, and shared his experiences on earthquake.

*The plan of action on three categories was formulated after threadbare discussions:*

<table>
<thead>
<tr>
<th>Category</th>
<th>Autonomous</th>
<th>Planned</th>
<th>Anticipatory</th>
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<tr>
<td>Policy and governance incl. norms, values and practices</td>
<td>- Labor sharing system</td>
<td>- Harmonization of needs and plan</td>
<td>- Designated open space</td>
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<td></td>
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<td>- Proper land use policy and planning</td>
<td>- Harmonization of policies among diff. ministries</td>
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<td>- Access to resources incl. finance</td>
<td>- Management of Unproductive livestock</td>
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<td>Research and Extension incl. technology</td>
<td>- Mainstreaming community based initiatives (seed bank, food bank, kangi house for injured and stray animals)</td>
<td>- Research on early warning system</td>
<td>- Disaster response squad</td>
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<td>- Piloting of resilient system</td>
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<td></td>
<td></td>
<td>- Exploration, collection and documentation of local knowledge and technology</td>
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<td></td>
<td></td>
<td>- Agriculture intensification and diversification</td>
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<td></td>
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<td>- Appropriate technology</td>
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<tr>
<td>Capacity building</td>
<td>- Mobilization of existing local institutions (groups, coops)</td>
<td>- SME development</td>
<td>- Disaster curriculum at school and university levels</td>
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<td></td>
<td>- Train and mobilization of volunteers</td>
<td>- Ecosystem-based approach</td>
<td>- Disaster learning centers</td>
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<td></td>
<td></td>
<td>- Awareness on DRR, food safety and quality</td>
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<td></td>
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<td>- Trained HR on DRR</td>
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<td></td>
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<td>- Share the responsibilities</td>
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Experts from the Ministries of Agriculture, Federal Affairs and Local Development, Home Affairs, Livestock and Fisheries, SAARC Secretariat, SAC, International and National NGOs, and CIRDAP attended the mission exercise. The mission was consisted of several events, such as, discussion meeting with high officials of the Ministries of Agriculture and Federal Affairs and Local Development of Government of Nepal; field visits to the earthquake affected areas of Gorkha, Tanahun and Lamjung districts on 13, 14 and 15 December respectively and briefing session in the last day.

Expert Consultation Meeting on Agro-processing

CIRDAP in collaboration with SAARC and Amrita University conducted an expert consultation meeting on “Assessment of the Role of Agro-processing as a Key Component of Rural Mass Employment and Rural Development Models” at Amrita University, Coimbatore from 16-19 August, 2016. The regional meeting focused on establishing a shared framework for rural development through small-scale agro-businesses. Experts from ten countries: Afghanistan, Bangladesh, Bhutan, India, Maldives, Nepal, Sri Lanka, Thailand, Malaysia and Indonesia attended the consultation meeting. Amrita School of Business, Amrita University, Coimbatore, India hosted the event.

The Consultation Meeting was inaugurated on 18 August 2016 by Dr. Sankaran K., Registrar, Amrita University as Chief Guest.

In his speech, Mr. Tevita G. Boseiwaqa Tanginavulau, Director General of CIRDAP said that CIRDAP has a MoU with SAARC and the MoU is being implemented with this joint programme on Agro processing along with Amrita University. CIRDAP is very happy to be associated with SAARC Agricultural Centre (SAC) based in Dhaka in this endeavor. CIRDAP is sharing the rich experiences of South East Asia by inviting three experts from Malaysia, Thailand and Indonesia who will share their country experience with participants from the South Asia Region. We have Dr. Hassan from
Malaysia, Mr. Pallop from Thailand and Mr. So Krissh from Indonesia as the experts from South East Asia.

DG, CIRDAP mentioned that in some CIRDAP member countries, successful attempts have been made to develop rural-based food processing SMEs. For example, some have developed well-integrated rural food processing industries employing state-of-the-art technologies and a participatory integrated rural development approach. Others have developed efficient production–processing–marketing chains through farmers’ associations. In this regard, the experiences of Indonesia, Thailand and Malaysia could be extremely useful for other SAARC member countries in the development of efficient and viable food processing SMEs.

He also said that Agro-processing has been globally considered as engines of economic growth as well as key instruments for promoting equitable development. The rural food processing industry can play a vital role in rural poverty alleviation and sustainable development in South Asian countries. It can enhance farm incomes by offering a ready market for farm products, generate off-farm employment, and reduce rural–urban migration.

Welcoming the delegates, Dr. R. Raghu Raman, Chairman, Amrita School of Business, said, “This initiative with SAARC countries and CIRDAP is a part of University’s roadmap to incorporate the United Nations’ mission on Environment and Development. Every speaker stressed on tackling the main issues of any development model, i.e. income inequity, gender inequity and lack of sustainability. The framework developed will be integrated with the developmental efforts taken by the University.”

In his speech as Special Guest, Dr. Shaikh Mohammad Bokhtiar, Director, SAARC Agriculture Centre (SAC) stated that “Agriculture is the major source of South Asian economy. SAC was established with a primary objective of strengthening the sector by focusing on research and technological interventions in the field, especially by establishing regional networks, providing inputs for developing regional policies and facilitating collaborative studies. This initiative goes in par with SAC’s objectives.”

Each country delegate presented his/her country’s agro-processing experiences, discussed the challenges faced and shared the successful research and business models adopted in the respective country. The delegates visited the villages near Coimbatore to witness the sustainable practices adopted by Amrita University.

The consultation meeting was coordinated by Dr. Vasanthi Rajendran, Director (ICD and Training) and Mr. ShafiquRahman, National Officer (Research Division) from CIRDAP, Dr. Tayan Raj Gurung, Sr. Programme Specialist from SAC and Dr. Sanjay Banerji, Professor Emeritus from Amrita University.
There was a panel discussion to come up with recommendations. The meeting adopted the following recommendations for follow-up by the member countries on policy and research issues:

**Policy:**

- Harmonization of standards – (i) food safety of agro-processed products and (ii) agro-processing equipments
- Regional cooperation on promotion of agro-processing for employment general and livelihood enhancement
- Set a target - Increase GDP from agro-processed products
- Clearly identify the focus of rural development policy – grass root economy or poverty alleviation
- Coordination and implementation aspects need to be strengthened. Develop umbrella policy for agro-processing and rural development (in countries who do not have one)
- Need to identify priority sectors in agro-processing and promote investment in these sectors
- Accreditation of laboratories for processed products
- Subsidies is also necessary for promoting agro processing
- Extension need to be strengthened for promoting agro processing
- Introduce seed money for agro-based MSEs/SMEs start-up and phased release of loan.
- Membership to CIRDAP (Bhutan and Maldives) to avail support in Rural Development
- Develop a single window system for agro-processing
- Consistent backstopping from stakeholders need to be there

**Research:**

- Establish 1-2 technology incubation centres in all the SAARC Countries under the ICAR Programme
- Conduct review the research findings on agro-processing to identify the research gap
- Agro-processing and product development research need to be done at local level by educating and engaging the farmers
- Study the causes for failing cooperatives so that they could be strengthened for promoting agro processing

**Extension and Development:**

- All Agro-processing skill development should be hands-on
- Target the capacity development programme to extension
- Organise the SAARC regional exposition on agro-processing technologies
- Development extension and development centre for education, awareness, technology transfer and linkage with research, government and market
- Capacity development of researchers needs to be addressed
- Organise SAARC level competition to promote best agro-processing practices
- Develop a knowledge portal on agro-processing (CIRDAP)
- SAC will coordinate with CIRDAP and Amrita University to develop idea and concept for an Action Research to be discussed with ICAR for support
There were 12 presentations in the meeting on the following issues:

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<tr>
<th>Sl.</th>
<th>Titles of the Presentations</th>
<th>Presented by</th>
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<tbody>
<tr>
<td>01</td>
<td>Assessment of Role of Agro-processing as a Key Component of Rural Mass Employment and Rural Development Models in Afghanistan</td>
<td>Mr. Kh. Mohd. Shaﬁ Seddeqi</td>
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<tr>
<td>02</td>
<td>Assessment of Role of Agro-processing as a Key Component of Rural Mass Employment and Rural Development Models in Bangladesh</td>
<td>Dr. M.A. Matin</td>
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<tr>
<td>03</td>
<td>Assessment of Role of Agro-processing as a Key Component of Rural Mass Employment and Rural Development Models in Bhutan</td>
<td>Mr. Dechen Tshering</td>
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<td>04</td>
<td>Rural Agro-Processing – An Indian Experience</td>
<td>Dr. K. Alagusundaram</td>
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<tr>
<td>05</td>
<td>Role of Agro-processing as a Key Component of Rural Mass Employment and Rural Development Models in Maldives</td>
<td>Mr. Ismail Rasheed</td>
</tr>
<tr>
<td>06</td>
<td>Assessment of Role of Agro-processing as a Key Component of Rural Mass Employment and Rural Development Models in Nepal</td>
<td>Mr. Santosh Raj Paudel</td>
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<tr>
<td>07</td>
<td>Assessment of Role of Agro-processing as a Key Component of Rural Mass Employment and Rural Development Models in Sri Lanka</td>
<td>Mr. Jayanthallankoon Menike</td>
</tr>
<tr>
<td>08</td>
<td>Agro-processing and Rural Development in Southeast Asia</td>
<td>Dr. Vasanthi Rjendran,</td>
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<tr>
<td>09</td>
<td>Assessment of role of agro-processing as a key component of rural mass employment and rural development models in Indonesia</td>
<td>Mr. Ir. Kristiawan</td>
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<tr>
<td>10</td>
<td>Agro-processing and Product Development for Livelihood Enhancement: Malaysian Experience through AZAM Tani Project</td>
<td>Mr. S. Hassan</td>
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<tr>
<td>11</td>
<td>Thailand Experience on Agro-processing: OTOP</td>
<td>Mr. Pallop Tanjariyaporn</td>
</tr>
<tr>
<td>12</td>
<td>Strategic Approach for Linking Agro-processing to Rural Development in SAARC Countries</td>
<td>Dr. Sanjoy Banerji</td>
</tr>
</tbody>
</table>

**Review Committee Meetings on Strengthening CIRDAP**

CIRDAP has initiated the preparation of a strategic paper on Strengthening CIRDAP as recommended by the policy bodies meetings held in Nadi, Fiji in 2013 and guidelines/suggestions made during the 31st Technical Committee Meeting (TC-31) held in Kuala Lumpur in 2016.

CIRDAP DG Mr. Tevita G. Boseiwaqa Taginauvulau in consultation with CIRDAP Staff has prepared a detailed Term of Reference (ToR) as a guideline for preparation of the strategic plan.

In order to accomplish the activity on time and to prepare a quality policy paper for submission in the forthcoming Technical Committee and Executive/ Governing Council, Director General constituted a four member committee headed by Dr. Durga P. Paudyal, former Director General, CIRDAP. The other members are: Dr. Somporn Hanpongpantha, IRD expert of CIRDAP, Dr. S. Vijay Kumer, former Secretary, Government of India, and Dr. Salehuddin Ahmed, former Governor of Bangladesh Bank as Advisors.
According to the activity schedule, the committee met on 23-25 October 2016 as well as on 04 December to discuss and prepare the paper at CIRDAP headquarters in Dhaka. Finally, the Committee has prepared a strategic paper taking into consideration of challenges of CIRDAP.

**International Knowledge Exchange on Rural Development Best Practices of Malaysia’s Experiences**

CIRDAP in collaboration with the Institute for Rural Advancement (INFRA) and Ministry of Rural and Regional Development, Government of Malaysia organized a two-day long programme on ‘International Knowledge Exchange on Rural Development Best Practices of Malaysia’s Experiences’ from 23-24 May 2016 at Hotel Premiera, Kuala Lumpur. Dr. Cecep Effendi, Former DG CIRDAP and Mr. Dato’ Mohd Arif bin Ab Rahman, Secretary General, Ministry of Rural and Regional Development welcomed the delegates. The Chief Guest Mr. Dato’ Sri Ismail Sabri bin Yaakob, Honorable Minister of Rural and Regional Development inaugurated the function on 23 May 2016.

Mr. Datuk Haji Ahmad Jazlan bin Yaakub, Honorable Deputy Minister for Rural and Regional Development, Government of Malaysia and Mr. Meleti Bainimarama, Chairperson of CIRDAP Executive Committee were also present. The Chief Guest in his speech emphasized that CIRDAP should strengthen its network to exchange views and best practices and explore vista of opportunities among the entrepreneurs through market access. He also urged CIRDAP to come up with short training courses with low-cost but high impact, especially for ToT grassroots level change agents.

The Forum discussed a few topics to provide context to the sustainable development goals 2030 by sharing Malaysia’s best practices, such as:

a. Rural Development and Nation Building by the Federal Land Development Authority (FELDA)
b. Linking Rural Business in Urban Areas by the MARA: Council of Trust for the Bumiputera
c. Renewable Energy as an opportunity to Rural Business by University College of Technology Sarawak (UCTS)
d. Success Story of VIAS Halal Food Industry
e. Tourism and Sustainable Rural Development by Sabah Tourism Board
f. Innovation and Technology in Rural Development “Turning Waste into Wealth” UNIKL.
g. Tele-Centers for Remote and Rural Communities (e-Bario)

In the international knowledge exchange programme, the delegates from the CIRDAP Member Countries (CMCs) presented their papers on the relevance of SDG: Poverty and Rural Development to CMCs. CIRDAP development partners also presented their reports, for instance, on Green Productivity by APO, Japan and Evidence based Policy Making by JPAL-Innovation for Poverty Action (IPA).
Consultation Meeting on Academic Collaboration with BARD

At the invitation of the Director General of the Bangladesh Academy for Rural Development (BARD), Director General of CIRDAP Mr. Tevita G. Boseiwaqa Tanginavulau accompanied by Director (ICD), Director (PPD), Director (A&F) and National Officer (Research) visited BARD during 02-03 October 2016 to get acquaintance of the programme activities of BARD and discuss on the future academic collaboration between the two organisations.

On 03 October 2016, a field visit was organised to Raipur Village adjacent to BARD, the project site of the Comprehensive Village Development Programme (CVDP). The project staff and the CVDP Society members briefed about the programme activities in the village. After the field visit, Director General of CIRDAP and his team joined in a Consultation Meeting on Academic Collaboration between CIRDAP and BARD.

At the outset, the Chairperson conveyed heartiest welcome to the DG CIRDAP and his entourage to the BARD campus. DG BARD mentioned that CIRDAP started its activities from BARD campus and BARD maintains a good relation with CIRDAP.

DG, CIRDAP thanked BARD authority for inviting him and his entourage and sharing ideas. Introducing CIRDAP he said that CIRDAP is an intergovernmental regional institute of three regions for promoting best practices of member countries.

After his speech, the following discussions were taken place:

- The 32nd TC meeting will be held on May 2017 in Bangladesh. It was informed that the Inaugural session along with a seminar would be organised in Dhaka and the field visit would be organised at project area of BARD. Along with fifteen observers 30 persons from abroad may join the TC meeting. For organising this TC programme effectively BARD and CIRDAP authority will sit together again to finalize the programme, agenda and other administrative matters.

- BARD and CIRDAP can organise at least one regional training workshop every year on the best practices of rural development in Bangladesh on a cost sharing basis. Following the experiences of BARD-AARDO collaboration, CIRDAP can seek nomination from its member countries; bear the cost of international travelling, cost of resource persons and daily allowance of the participants while BARD can make a provision on its revenue budget for bearing the cost of accommodation, food and other cost at the home country. BARD can come forward with a concept paper for further discussion on it.

- CIRDAP can facilitate to organise a seminar/training workshop in collaboration with APO on a cost sharing basis. Generally, APO bears the cost of international travelling and host institute need to bear all local costs. The issue that has relationship with SDGs viz-a-viz productivity improvement can be selected for organising seminar/training programme. Explaining the experiences of BARD-CIRDAP-APO earlier
relationship, it was said that BARD facilitated to organize a regional training on the Project Cycle Management (PCM). Following up this training, further training can be organised by updating the contents of the training. DG CIRDAP will talk to the APO authority in this regard.

- CIRDAP will follow up the progress of research proposals made by BARD faculty under RCF fund. It was also discussed that the research areas should be focused on evidence based decision making by using contemporary research methods. Randomize Control Trial (RCT) research method has potential scope for experimentation in collaboration with CIRDAP’s link institutions.

- There is a scope for developing collaboration with Commonwealth Secretariat (COMSEC) for organising training, research and action research. BARD and CIRDAP organised several programmes in collaboration with COMSEC. Following these experiences CIRDAP can come forward to revitalize the relationship with COMSEC while BARD can facilitate by providing information and proposals.

- CIRDAP may support some small action research initiatives of BARD. There were several experimental projects with CIRDAP earlier but now a days there is no action research in collaboration with CIRDAP. If there are small amount of fund at CIRDAP to support the cost of action research BARD Faculty can come forward with some innovative proposals.

- Exposure/study visit among the CIRDAP link institutes can be organised on a regular basis to share the best practices and having more collaborative works with them.

- Using the platform of the Comprehensive Village Development Cooperative Societies (CVDCSs), BARD can think to experiment eco-tourism and establishing food processing enterprise for adding value to farmer’s initiative. CIRDAP may facilitate by providing technical support to this end.

- DG, CIRDAP requested BARD to engage with CIRDAP by sending innovative concept papers by articulating the demand of BARD. CIRDAP will certainly play the role of matchmaker to bring fruitful result of the initiatives. Hoping the meeting will be a milestone for revitalizing the relationship between CIRDAP and BARD he concluded his speech. Finally, thanking DG CIRDAP and his entourage and faculty members of BARD, the Chairperson declared the meeting closed.

Field Visit to the Project Area of One House One Farm in Bangladesh

The vicious circle of poverty prevails in every village of Bangladesh. In order to break this vicious circle and improve the quality of life, people need to accumulate saving. Later it is possible to improve the standard of living of rural people through productive and social investment and prolonged consumption of the savings. In case of converting savings into investment, emphasis will be laid on gathering and transferring technologies relating to agriculture and agro-based industries. New technologies of production will be procured and later transferred those to the beneficiaries in order to raise production to the maximum level. Women’s contributions to development are not properly taken into consideration though they constitute half of the country’s population. On the other hand, labour force is not properly utilized. According to available statistics 22% households of villages are headed by women. Ektee Bari Ektee Khamar i.e. One House One Farm (OHOF) is an initiative of the Government of Bangladesh to ensure
agro livelihood and family farming through e-financial inclusion and empowerment of the small holders and under privileged including women since 2010. The main objective of the project is to establish a process of empowerment through formation/activation of village based organization that will enable the villagers to organize themselves, mobilize resources, plan and implement the development activities.

**Purpose of the Field Visit**

The government is looking forward to improve the livelihood situation of the beneficiaries through providing more amenities in line with the Sustainable Development Goals of the United Nations. At the invitation of the Project Director, a three member team from CIRDAP consisting of Ms. Eva Benita Tuzon, Director (Pilot Project Division) along with Mr. Shafiqur Rahman, National Officer (Research Division) and Mr. David Hilton, Asst. Programme Officer (Pilot Projects Division) respectively visited the area for a quick assessment of the possible interventions on 19 June 2016. The team was guided by Mr. Nazir Ahmed, Deputy Secretary, Rural Development and Cooperatives Division of the Ministry of the Local Government, Rural Development and Cooperative Division, Government of Bangladesh and the Deputy Project Director, OHOF Project. Ms. Farhana Islam, UpazilaNirbahi Officer and also overall coordinator of the VDOs in the Upazila briefed about the project. Other staffs of the project were present.

**Location of the Visit Area**

Two nearby villages were primarily chosen for the visit under Rupgonj Upazila Sadar. This Upazila is located in the remote area near Dhaka-Sylhet Highway under Narayanganj District, around one and a half hour drive from Dhaka City. However, due to bad weather the beneficiaries were gathered in the nearby school (Machimpur Govt. Primary School). One of the villages was Baroipara. A total of 75 beneficiaries were gathered out of 120. Rupgonj Upazila consists of 7 unions and each Upazila has 9 villages. So, a total of 63 village development organizations were formed during the first phase of the project (i.e. FY 2010-11 to FY 2011-12) covering 3,600 small holders and under privileged based on the set criteria.

**Meeting with Beneficiaries**

In order to understand the present condition of the beneficiaries, the team sat with the beneficiaries and discussed for about one and half hours regarding the progress of the project, their opportunities, problems etc. They shared their views openly and confidently. The team observed that the beneficiaries are satisfied with the progress of the project. However, they are concerned about the income earned from the loan scheme of the project. They
demanded more loans with increased ceiling to earn more income though many borrowers already enjoyed more than two loans by this time and waiting for third or fourth even fifth loans. The area mostly suffered from cooking gas. Though the beneficiaries has gas line connection but due to short supply they are suffering a lot (33% reported). 17 per cent beneficiaries reported that they have problems of electricity; Around 40 per cent reported that they do not have access to improved sanitation facilities. The team while visiting the individual households also found that the beneficiaries suffer from toilet and cooking facilities. While asked about what type of intervention they would like to receive from the project. Only 20 per cent responded that they would love to receive renewable energy in their houses including its related training.

**Visit to Rural Development Academy, Bogra**

At the invitation of the Director General, Rural Development Academy (RDA), Mr. Tevita G. Boseiwaqa Taginauvulau, Director General of CIRDAP, accompanied by Director (ICD), Director (PPD) and National Officer (Research Division), attended the valedictory programme of the Annual Planning Conference (APC) of RDA at its campus, Bogra on 25 July 2016. The following areas were identified to cooperate:

**Training:**

- Hosting Regional Training Programmes
- Internship with RDA for students from CMCs universities/NIRD
- Post Graduate Training on Rural Development and Poverty Alleviation

**Action Research:**

CIRDAP would like to associate with:

- Action Research Project on Model Development of Rural Ecotourism for Rural Livelihood Upliftment through Public Private Partnership; and
- RDA-developed Two-storied Agriculture with Solar Powered Irrigation system and its multi-purpose use by utilization solar energy.

**Information Communication:**

Emphasis would be given to publish research articles to CIRDAP Journal, CDD, e-news etc.

**Research:**

Research Division already started cooperation with RDA in the area of agro processing. DG, RDA attended the SAARC – CIRDAP Expert Consultation meeting from 16-19 August 2016 in Coimbatore, India. It is expected to continue the ties with RDA through the project proposal submitted for SDF Fund.
Visit to SAARC Agricultural Centre

A team from CIRDAP led by the Director General of CIRDAP Mr. Tevita G. Boseiwaqa Tanginavulau and accompanied by Director (ICD), Director (PPD) and National Officer (Research) paid a visit to the SAARC Agriculture Centre (SAC) on 02 October 2016 located in Dhaka. Dr. S.M. Bokhtiar, Director, SAC received the delegates in his office.

DG CIRDAP in his introductory remarks expressed his satisfaction to visit the centre and hoped to continue partnership collaboration with the centre. He mentioned that SAC activities are very interesting and may be disseminated to other non-SAARC countries for their benefit. He emphasized on the best practices of SAARC countries. Dr. TayanGurung, Senior Programme Specialist of SAC briefed the current activities as well as the future programmes of the Centre. He thanked CIRDAP for organizing the joint programme on agro-processing in Amrita University, India and expressed hope that the project submitted to SDF fund will be initiated very soon in collaboration with CIRDAP.

CIRDAP signs MoU with InM

The Centre on Integrated Rural Development for Asia and the Pacific (CIRDAP) and the Institute for Inclusive Finance and Development (InM) signed a Memorandum of Understanding (MoU) to share knowledge, exchange experiences and undertake cooperative actions for strengthening the development objectives in rural areas in the Asia-Pacific region. Dr. Cecep Effendi, Former DG of CIRDAP and Dr. Mustafa K. Mujeri, Executive Director of InM have signed the MoU at the InM Office in Dhaka on 15 March, 2016.

This new framework of cooperation between two organisations is to support mutually agreed areas such as social mobilization and rural infrastructure, financial inclusion, productive employment generation, local governance etc. and capacity building through organising training, research and pilot projects.

Discussion on Rural Development Report - 2017

Dr. A. Atiq Rahman (Prominent Environmentalist, Climate Expert, Scientist and Development Expert), Executive Director, Bangladesh Centre for Advanced Studies (BCAS) and Chairman, Climate Action Network South Asia (CANS) visited CIRDAP Headquarters on 27 June 2016 and had a meeting with Dr. Cecep Effendi, former DG of CIRDAP. Discussion took place in the meeting on Rural Development Report-2017.
Staff Participation

- Mr. Md. Shafiqur Rahman, National Officer (Research Division) attended a seminar on "Contemporary Bangladesh: Society and Culture" organised by ASA University, Bangladesh on 11 February 2016 as Special Guest. Professor Dr. Dalem Ch. Barman, Vice Chancellor of ASA University was the Chief Guest while Dr. Badru Alam Khan, Professor, International Relations and Social Behavior, Western Sydney University, Australia was the keynote speaker.

- He also participated in the Capacity Building Programme 2016 - "Korean Rural Development Experience for the Member Countries of CIRDAP" organised by OECD Korea Policy Centre held during 22-26 February 2016, Seoul, Korea.
- Powering up One House, One Farm: Making Every Household Ahead
- Up-Valuing Agro-Food Enterprise of Selected Bank-Assisted Women's Group in Bangladesh
- Organic Agro-industry Development Leadership Course
- Asian Food and Agribusiness Conference: Greening the Food Supply Chain
- Women Productivity Tools and Techniques for Improving Productivity of Micro and Small Agro-food Processing Business
- Agricultural Insurance Systems
- Development of MSMEs in Bangladesh: Sharing Asian Experiences
- Establishing Collaboration with Development Partners, such as, APO, OECD, KLRI and ANGOC

Focused Areas
- Agro-Food Enterprise for Women
- Agro-industry Development Leadership
- Agro-insurance
- Renewable Energy
- Supply Chain
- Development of MSMEs
The CIRDAP Agreement states that to achieve the objectives, the Centre shall conduct and promote research on various aspects of IRD in the Asia-Pacific region with emphasis on alternative approaches leading to more effective field action programmes. To meet the demand and the felt-needs of the community, the pilot projects have been designed by undertaking innovative experimental projects and replicating them over wider regions, for instance, Powering up One House, One Farm: Making Every Household Ahead; Up-Valuing Agro-Food Enterprise of Selected Bank-Assisted Women's Group in Bangladesh; and Organic Agro-industry Development Leadership Course in Asia. As mandated to the above and face the new challenges and issues, initiatives have been taken in establishing partnerships with APO, OECD, KLRI and ANGOC (Asian NGO Coalition) in order to work in the areas of IT and Rural Development, Land and Ecosystem Resilience and Rural-Urban Continuum.

Within the context of poverty reduction and integrated rural development, Pilot Projects promote the participation of rural communities especially women in various activities taken place in the CIRDAP Member Countries (CMCs), such as, up-scaling the rural livelihoods through integrated sustainable renewable energy, improving productivity and skills of women as to micro and small agro-food processing business, greening the food supply chain, MSMEs development, and knowledge generation and sharing on agri-insurance system.

The major project activities conducted during 2016 are as follows:

**Stakeholders Meeting for the proposed Project on Powering up One House, One Farm: Making Every Household Ahead**

A stakeholders meeting on the proposed Pilot Project titled “Powering up One House, One Farm: Making Every Household Ahead” was held at CIRDAP headquarters in order to discuss regarding proposal development and submission process of the project. Proposal of USD 1 Million Grant for this project is to be submitted to UNDESA, focusing on integrating sustainable renewable energy in scaling up the project/programme titled “One House, One Farm (OHOF)/Ektee Bari Ektee Khamar (EBEK)” initiated by the Rural Development Cooperative Division (RDCD) under the Ministry of Local Government, Rural Development and Cooperatives (MoLGRD&C), Government of Bangladesh (GoB).

The collaboration for this project is proposed between CIRDAP and EBEK-RDCD. Other specialized partners like ‘Hathay Bunano’ and ‘Barefoot College’ are expected to be involved in this project.

Chaired by Mr. Tevita G. Boseiwaqa Taginavulao, Director General, CIRDAP, the meeting was attended by Mr. Sardar Abul Kalam, Additional Secretary, RDCD (represented Secretary RDCD), Mr. Mohammad Abul Qayyum, Additional Secretary and DG, Bangladesh Rural Development Board (BRDB), Mr. Salahuddin Mahmud, Additional Secretary and DG, BARD, Mr. Akber Hossain, Joint Secretary and Project Director, EBEK, Mr. Pranab Kumar Ghose, Joint Secretary and DPD, EBEK, Mr.
Agenda of the meeting were as follows: a) Background of the project proposal b) Presentation on the project concept and components which include knowledge exchange at Barefoot College, India c) Open-discussion on the details of implementation mechanisms, and e) Letter of support, brochures etc.

Welcoming all high officials of RDCD and other delegates, Mr. Tevita G. Boseiwaqa Taginavala, DG, CIRDAP briefed about the proposed pilot project following the discussions with the Hon’ble Minister and M.P. H.E. Engineer Khandker Mosharaf Hossain, MoLGRD&CC, GoB. DG CIRDAP said that the grant proposal to be submitted to UNDESA by PPD, CIRDAP involving EBEK which could be a model of pilot project, replicable to other CIRDAP Member Countries apart from the CIRDAP host country Bangladesh.

Ms. Eva Benita A. Tuzon, Director, PPD, CIRDAP presented a video presentation on EBEK and a power point presentation on the Concept and Components of the Proposed Project.

The salient features of her presentation were as follows:

- Summary of the proposal with development objectives with anticipated results are like:
  - Collaborating agencies address lack of access to renewable energy and create opportunity for alternative and sustainable solution using photovoltaic technology for household facilities and community managed e-transport for livelihood development.
  - As anticipated results: Households under EBEK (with priority) and rural communities access the basics social services, like livelihoods and enterprise development. Also, off grid and mini-grid systems have enabled them to reliable solar energy-operated public utility vehicles for mobility of their products.

- There will be incorporated in the proposal the estimated budgetary requirements based on further discussions with concerned stakeholders with EBEK project personnel and using data.

- In terms of value addition it was mentioned that this will be in line with renewable energy with an interrogation of up-valuing dream of ending poverty by 2030.

- M&E system shall be designed and establish during consultation and planning stage based on result – based collaborative framework. There will be project steering committee consisted of chair, DG, CIRDAP and other concerned stakeholders. The M&E shall be done at all implementation phases supported by responsibility matrix.

- Supporting documents will be attached in grant proposal based with discussion of relevant stakeholders.
Mr. Sardar Abul Kalam, Additional Secretary, RDCD emphasized on the EBEK as successful model of rural development in Bangladesh and suggested Rupganj to be selected as pilot project area, and in this regard, BARD and RDA, BRDB may provide necessary research support if necessary.

Mr. Salahuddin Mahmud, DG BARD made solidarity in the process of cooperation with CIRDAP regarding the proposed project. He thanking DG CIRDAP for inviting him said the renewable energy programme not only provide energy to EBEK but also provide some essentials amenities like improve toilets, e-transportation etc. He emphasized of having copyright on the basis of some successful models that would be introduced.

Md. Ziaul Hasan, Deputy Director (Planning), BRDB agreed to make collaboration with this process. The DPD of EBEK and Deputy Secretary Mr. Nazir Ahmad suggested including a compact area (not very far from Dhaka) under EBEK in Rupganj Upazila since it is a pilot project proposed by CIRDAP. Besides, CIRDAP team made a recent field visit to Narsingal Gram (village) and Baroipara Gram under Rupganj Upazilla, Narayanganj District which are potential areas for coverage of project components. He said that the relevant data from Bangladesh Bureau of Statistics (BBS) and data from EBEK can be used if necessary for the project proposal regarding poverty area of Bangladesh. In this regard, DG CIRDAP opined that decision on the project coverage would be taken in consultation with RDCD.

Mr. Mohammad Rayhan Kabir, ED, Hathay Bunano suggested including some of the areas as project coverage which are (i) Barisal district (ii) Char area under Sirajganj district, and (iii) Sundarban mangrove forest area under Bagerhat/Barguna districts, since these are situated in remote area and needy with no electricity coverage in some areas.

DG, CIRDAP made the wrap-up discussion as a “Way Forward” for submission the grant proposal by the Director, Pilot Projects Division, CIRDAP. As a regional organisation CIRDAP may take up a successful model of rural development to the other CIRDAP Member Countries. However, for submission of this grant proposal DG, CIRDAP suggested that the relevant stakeholder should sit together and discuss further as requirement of the relevant data from EBEK.

After the stakeholder meeting on the same date, there was a bilateral discussion among Director, PPD of CIRDAP, Joint Secretary and DPD of EBEK, and Mr. Nazir Ahmad, Deputy Secretary and DPD of EBEK. It was decided that there would be another meeting with Director Ms. Eva, CIRDAP with EBEK on 31 July 2016 with relevant data, budget etc. before finalization of the grant proposal. DG, CIRDAP thanked all stakeholders for providing their valuable time and requested to join in the lunch.
International Capacity Development Programme on Up-Valuing Agro-Food Enterprise of Selected Bank-Assisted Women's Group in Bangladesh

CIRDAP organised four-day long international capacity development programme on "Up-Valuing Agro-Food Enterprise of Selected Bank-Assisted Women's Group" in collaboration with Daffodil International University (DIU), IFIC, BASIC and Trust Banks held from 2-5 April 2016 at the DIU campus, Dhaka. The inauguration programme on 02 April was attended by Md. Sabur Khan, Chairman, Board of Trustees, DIU, Dr. Cecep Effendi, Director General, CIRDAP, Prof. Dr. Ahmad Ismail Mustafa, Dean, DIU, Mr. T. I. M. Rawshan Zadeed, EVP and Head of SME Division, IFIC Bank Ltd, Mr. Renanti Talukder, Senior Vice President, Trust Bank Ltd., and Mr. Abdul Qayum Mohammad Kibriya, Deputy Managing Director, BASIC Bank Ltd.

In the programme, Dr. Cecep Effendi emphasized on the value addition of agricultural products in Bangladesh and briefed about the importance of agro-processing. He reiterated CIRDAP's commitment of bringing best practices to Bangladesh from selected CIRDAP member countries on agro-food processing.

Director PPD, CIRDAP, Ms. Eva Benita A. Tuzon briefly discussed the objectives of the course and expected fruitful outcomes. She also presented a 'Plan of Action' and 'Quick Evaluation' done by participants as follow-up and way forward. She handed over the action plans to the sponsoring agencies for basic information.

In his remarks, Md. Sabur Khan, DIU Chairman said, "We spoil too much food around us simply due to lack of appropriate knowledge on how to transform them into processed products." He also mentioned that with the help of the banks DIU will further support the participants to move forward to reach bigger markets for their processed food products.

The technical/practical demonstration sessions were facilitated by three Indonesian trainers. They made demonstrations and interactive presentations as methods of learning for the 35 selected women-participants. The participants were given copies of the recipes as to they could practice in their countries/homes. Mr. David Hilton, APO, PPD, CIRDAP was in DIU campus in Ashuliya to coordinate the programme.
Organic Agro-industry Development Leadership Course in Asia held in RDA, Bangladesh

Organic Agro-industry Development Leadership Course in Asia was conducted from 28 May to June 3, 2016 at the Rural Development Academy (RDA) Campus, Bogra, Bangladesh. This week-long international programme was co-organized by CIRDAP and Asian Productivity Organization (APO) in collaboration with RDA and National Productivity Organization (NPO)-Ministry of Industries, Bangladesh. Likewise, it was supported by the International Federation of Organic Agricultural Movements (IFOAM) – Organics International and the International Competence Centre for Organic Agriculture (ICCOA).

Honourable State Minister of Local Government, Rural Development and Cooperatives, Government of the People’s Republic of Bangladesh Mr. Mashur Rahman Ranga, MP graced the occasion as Chief Guest and Mr. Md. Habibar Rahman, Honorable Member of Parliament (Bogra-5) was present as Special Guest.

The objective of this course were to broaden participants' knowledge and skills in promoting and leading the organic agriculture for improving the productivity and sustainable organic agro-industry in the region of Asia and the Pacific; enhance familiarity with recent and emerging developments in global organic agribusiness; and provide opportunities for networking and sharing of best practices in the areas where organic agriculture is not yet introduced and scaling up of the known Organic Agriculture models.

During the class session the participants presented country reports briefly on Promoting Organic Agro Industry Development Leadership in Asia based on experience from their respective countries. The country papers included: a) Main organic businesses, b) Successful organic agro-industry enterprise, c) The nature of the business activity and the core products and services it produces, and d) The best management practices of the enterprise that contributed to its success.

The modules covered during the course are as follows: i) Organic agriculture principles, ii) Organic advocacy, iii) Sustainable organic value chains, iv) Organic guarantee systems, v) Research and advocacy, and vi) training needs. Field visits, related with organic farming and bio-gas, were organized for the participants.

Total 24 participants from Cambodia, China, Fiji, India, Indonesia, Iran, Mongolia, Nepal, Pakistan, Sri Lanka, Thailand, Vietnam and Bangladesh joined in this leadership course. The participants were awarded certificates on the last day at the concluding session of the programme.

In brief we may say that to capture sustainability in agro-industrial sector through organic farming will require significant structural changes in many of the participating Countries in addition to technological intervention,
farmer-to-farmer linkages and to enhance farmer-to-agro industry-to-consumers harmony. The required initiatives should come from social participation to activate political will and decision-makers (e.g. policy interventions etc.) to be supportive for sustainable agricultural development in national and international level. Interested countries may come up with agro-industrial leadership to assure “safe food for all” through organic producing and marketing the products into their domestic and the global market. Regional cooperation on ‘best practice/success stories’ may be useful (considering the country context) among the participating member countries leading to sustainable agro eco-system and better farming community across the country.

**APO – CIRDAP Asian Food and Agribusiness Conference: Greening the Food Supply Chain**

With the support from the Ministry of Village, Development of Disadvantaged Region and Transmigration, Government of Indonesia, “Asian Food and Agribusiness Conference: Greening the Food Supply Chain” was jointly organised by Asian Productivity Organisation (APO) and Centre on Integrated Rural Development for Asia and the Pacific (CIRDAP) on 26-28 October 2016 at the Grand Inna Kuta, Bali, Indonesia. The conference was attended by participants coming from the member-countries of APO and CIRDAP.

It was one of the approved four projects under the duly signed Memorandum of Understanding between APO and CIRDAP in January 2016 in Tokyo, Japan. The common goals are to increase productivity, design sustainable development interventions that will contribute in poverty eradication and share growth and social development outcomes.

The conference was inaugurated on October 26, 2016 which was followed by the business sessions. The first two paper presentations titled on "Trends in Global Agriculture Production & Food Trade” and “Mainstreaming Green Supply Chains in CIRDAP Member-States' Rural Development Programs” were presented by the Secretary General of host Ministry, Dr. Anwar Sanusi and Director PPD of CIRDAP respectively. CIRDAP paper was co-authored by Director General of CIRDAP and Director (PPD). Likewise, the
invited resource persons delivered their lectures, and the participants presented their country papers for knowledge generation and sharing relevant to the theme of the conference. The synthesis of the various conference paper presentations was presented by one of the APO’s resource person, Dr. Louie Divinagracia. The synthesis provided the key messages and recommendations as way forward.

The Director General delivered his inauguration speech with key message of mainstreaming sustainable development in promoting agri-food supply chain in CMC’s rural development programmes. He insisted on the categorical role of rural communities becoming dynamic players in the green agri-food supply chains.

The knowledge that was generated and shared among the participants in the conference was envisioned to bring the best practices and policy models that apparently brought positive impacts by having these tailored for replication and scaling up across the member-countries.

APO - CIRDAP Training Course for Women Productivity Tools and Techniques for Improving Productivity of Micro and Small Agro-food Processing Business

The APO-CIRDAP Training Course for Women Productivity Tools and Techniques for Improving Productivity of Micro and Small Agro-food Processing Business was successfully held from 7-11 November 2016 at the National Institute of Rural Development and Panchayati Raj (NIRD&PR), Hyderabad, India. It was attended by 24 participants coming from the member countries of the APO and CIRDAP.

The training programme was inaugurated on 7 November 2016 by Dr. W.R. Reddy, Director General, NIRD&PR. APO and CIRDAP representatives made their remarks on behalf of the agencies they represented. In the programme, Mr. Mitsuo Nakamura, Program Officer, APO and Ms. Nina Maria B. Estudillo, Chief Technical Expert and APO Certified Productivity Practitioner from the Philippines explained the programme structure that included the pre-assessment of participants’ level of knowledge and skills on productivity and agro-food processing.

On the request of DG, NIRD&PR, Ms. Nina Estudillo made a presentation to the selected professionals of NIRDPR on Kaizen approach for productivity improvement, i.e., the 5S principles within the context of the institute.
notwithstanding agro-food processing industry. Likewise, the participants attended two special lectures organised as part of NIRD&PR Foundation Day activities. The lectures were delivered by two renowned women leaders in India viz. Ms. Lalitha Kumaramangalam, Chairperson, National Commission for Women and Ms. B. Vijaya Bharathi, Advisor- member of a civil society (i.e. self-help groups, Orvakal Mahila Podupu Lakshmi Ikykya Sangham). They have shared about the roles of women in different tiers of governance as a policy-maker.

The lectures delivered in the training course have provided two distinct perspectives but equally important in terms of increasing productivity among women in the society. They emphasized the significance of women participation in planning and capacity building that would unchain them from the stereotype perceived roles as wives, mothers, and homemakers. The role of the state was also underlined, which is about creating favorable environment and systems. The hard realities about women being hindered by culture and religion have to be addressed creatively to unleash the natural skills and resilience of women in the universal goals of achieving economic development that may begin right at their homes, communities with the vision of being able to co-exist with the bigger markets.

**APO– CIRDAP - DAR Workshop on Agricultural Insurance Systems**

The APO-CIRDAP-DAR Workshop on Agricultural Insurance Systems was held from 28 November to December 2, 2016 in Metro Manila, Philippines. It was attended by selected participants coming from the member countries of the APO and CIRDAP.

The opening programme was inaugurated by the DAR Undersecretary for Support Services Office, Ms. Rosalina L. Bistoyong. Opening remarks were delivered by Mr. Tevita G. Boseiwaqa Taginaovula, Director General of CIRDAP, Mr. Carlos A. Sayco, Jr., Senior Fellow, Productivity Programmes of the Development Academy of the Philippines – National Productivity Organisation, and Mr. Norman R. Cajucom, the Senior Vice President of the Department of Agriculture - Philippine Crop Insurance Corporation (DA-PCIC).

There were five [5] major sessions. The invited resource persons, Dr. Olena Sosenko, Mr. Peter Book and Mr. Mayank Dubey, delivered their lectures. The participants presented their country papers for knowledge generation and sharing relevant to the themes of the Course. All the papers were uploaded and accessible at the APO website for the general people. The workshop was co-facilitated by Mr. Tomas A. Cabuenos, Jr., Project Manager of Sustainable Development Solutions, Philippines.

Field visits were organised for participants outside Metro Manila. The
field visits provided empirical evidence how agriculture insurance in the Philippines was institutionalized having its high and low tides in terms of policy implementation.

It is apparent that agri-insurance in the Philippines has been a long running development state policy that was once again highly given importance in light of the growing support for on climate change and sustainable development. The study tour at the national, regional and local community has shown the interactions from all structural levels that included the capacity for self and organizational determination of the cooperative to see real transformation from poverty to sustainable enterprises.

**Development of MSMEs in Bangladesh: Sharing Asian Experiences**

A two-day long international conference entitled “Development of Micro, Small and Medium Enterprises (MSMEs) in Bangladesh: Sharing Asian Experiences” was organized by Southeast University (SEU) in cooperation with CIRDAP which was held from March 5-6, 2016 at the Permanent Campus of SEU at Tejgaon in Dhaka. Other stakeholders like Bangladesh Bank, BIBM, InM and MSME related banks and financial institutions also collaborated to implement this conference. Vice Chancellor of Southeast University Professor Anwar Hussain presided over the programme, while former CIRDAP Director General Dr. Cecep Effendi, Director General of Bangladesh Institute of Bank Management Dr. Toufic Ahmad Choudhury, Executive Director of Institute of Microfinance (InM) Mr. Mustafa K. Mujeri also spoke on the occasion as special guests.

CIRDAP brought regional experts/paper presenters on MSMEs in the international conference from the CIRDAP Member Countries such as Dr. Sompron Hanpongandh from Thailand, who is IRD Expert and former DG of CIRDAP presented a paper on “The Success Story of The Thai OTOP Project”, and Mr. Haridas Fernando from Sri Lanka, DGM-Agri Business, Cargills Ceylon Plc, presented a paper titled “Moving Market to Threshold: Cargills Strategic Business Model to Empower Rural Economy” as part of sharing best practices to Bangladesh. Also, Dr. Sompron chaired the Panel Discussions of Session-7, where eight panelists participated. A total of 20 papers were presented at the conference by a number of representatives from seven different countries. International delegates, national experts, teachers, students and officials of different universities, banks and financial institutions were present at the programme.

Dr. Cecep Effendi said in his remark that “Non-farm activities especially
household-based industries are potential opportunities in Bangladesh as agriculture is not enough to support the population as a whole.” There were seven Business Sessions during the conference, where the DG, CIRDAP chaired the Session-6 on thematic area titled “Clustering Financing, Subcontracting and Incubation Centre”.

An MSME Fair was also organised as a side event at SEU premises, represented by 35 banks in Bangladesh. The closing ceremony was graced by the State Minister for Finance and Planning M. A. Mannan, MP was present at the program as Chief Guest, while Vice Chancellor of SEU Prof. Anwar Hossain was in the Chair. Further, Dr. Cecep Effendi said that most of the Asian successful countries have achieved development goals contributed by the MSME sector that broadens the opportunities for the agro-industry sector and job creation.

Mr. Md. Shafiqur Rahman, National Officer (Research Division) and Mr. David Hilton, Assistant Programme Officer (PPD) also participated in the conference.

**Staff Participation**

The World Bank (WB) invited for abstract submissions on September 3, 2015 for the 17th Annual WB Conference on Land and Poverty, “Scaling up responsible Land Governance”. Accordingly WB received almost 700 abstracts this year and informed Ms. Tuzon on December 8, 2015 that her paper on “Big Eyes, Big Data: Progressive Lens on Land M&E” has been accepted. The WB acknowledged the full paper on January 15, 2016 which was presented in March 17, 2016 for the session on Using Administrative and Spatial Data in Innovative Ways. It was chaired by Mr. Pushpam Kumar of the UNEP, Kenya.
Regional Programmes

- Application of GIS for Rural Development
- ICT Application for Rural Development
- Sufficiency Economy Philosophy and One Tambon One Product to CMCs
- Agricultural Extension
- Social Audit in Rural Development Programmes
- Smart Agriculture
- Korea's Experience in Rural Development

Others

- Exposure Visit to Indonesia for Indian Official
- International Agricultural Expo
- Post Graduate Diploma Programme in Rural Development Management (PGDRDM) for 2016-17
- Opportunity: ITEC Fellowships for 2017-18

Focused Areas

- GIS for RD
- Smart Agriculture
- ICT for RD
- Sufficiency Economy Philosophy
- Social Audit
- Agricultural Extension
As mandated to alleviate poverty through people's participation in the development process and programmes, Training Division has been organizing training programmes to develop skills and promote integrated rural development since its inception in 1979. In recent years, the Division focused its concern on the areas as follows: Geographic Information System (GIS), Information and Communication Technology (ICT), Sufficiency Economy Philosophy, Agricultural Extension, Social Audit, Smart Agriculture, Climate Change, Human Resource Development, Agro-processing, Rural Technology etc. During the year 2016, there were 11 training programmes held with the financial support from the CIRDAP Member Countries (CMCs), where around 148 participants from CMCs attended. Out of 11 Programmes, six programmes were supported/funded by Government of India, One by OECD Korea Policy Centre, one by Government of Thailand, another by Government of Myanmar, one by Government of Indonesia, and the rest one by Vellore Institute of Technology (VIT), India.

The training programmes taken place during the year 2016 are as follows:

**REGIONAL PROGRAMMES:**

**CIRDAP – NIRD&PR Collaborative International Training Programme on Application of GIS for Rural Development in India**

Funded by the Ministry of Rural Development, Government of India, CIRDAP in collaboration with the National Institute of Rural Development and Panchayati Raj (NIRD&PR) organized ten-days-long international training programme on “Application of GIS in Rural Development” held from 04-13 January 2016 in Hyderabad, India. A total of 16 participants from Afghanistan, Bangladesh, India, Indonesia, Lao PDR, Myanmar, Nepal, Philippines, Sri Lanka and Vietnam participated in the programme.

The objectives of the training programme were as follows:

**Specific:**

- To examine the linkages between policy and practice in development in the countries of the Region, review current use of the spatial technologies like the GIS in Rural Development, and identify the potential areas where the GIS applications can play an effective decision support, analysis, monitoring, modeling, mapping tool; and
- To exchange ideas and experiences in formulating and implementing the GIS technologies, assess the feasibility of meeting the regional needs based on existing manpower, software, hardware and data availability and assess the training needs and resources requirements at the country level in Rural development.

**General:**

- To promote effective networking among the relevant institutions in the countries of the region and to address common natural resources challenges, mitigation and issues and promote information sharing and South-South cooperation;
• To present case studies on application of the GIS in Rural Development areas for dissemination at the regional level; and
• To strengthen capacity building efforts of member countries through training so as to accelerate application of GIS in Rural Development in the region to achieve MDGs.

The programme was inaugurated by Dr. Cecep Effendi, former Director General, CIRDAP and Ms. Chandra Pandit, Registrar and Director (Administration), NIRD&PR. There was experience sharing session related to Geographical Information System (GIS), Global Positioning System (GPS) innovative and best practices in rural development.

The participants were taken to a number of organisations to give them hands on experience which are dealing with GIS and GPS like Telangana State Remote Sending Applications Centre (TRAC), Disaster Support Centre/ Potential Fishing Zone Advisory for Bay of Bengal Countries at INCOIS.

As a part of the training programme, the participants were taken to Bangalore and Mysore of Karnataka State of India for field visit where the participants had sessions on ‘Use of SATCOM Satellite based Technologies in Interactive Training Programmes’ at the State Institute of Rural Development (SIRD), Mysore, Karnataka; Role of Remote Sensing and GIS for Soil Survey and Land Use Planning in Agriculture at the National Bureau of Soil Survey and Land Use Planning, Hebbal, Bangalore; Remote and GIS Based Initiatives and Applications in Agriculture and Horticulture in Watersheds Implemented in Karnataka State at KSRAC, Bangalore and Geo-Spatial Technologies for Planning and Management of Watersheds and Minor Irrigation Tanks at the Karnataka State Council for Science and Technology (KSCST), Indian Institute of Science, Bangalore.
Appreciation from Participants

- I would like to take this opportunity once more, and on behalf of my country and my ministry thank to CIRDAP and NIRD&PR for arranging such a wonderful training program and a series of exposure visits. It was a great experience for me. Everything was great including the training sessions, the visits, the hospitality, the company. Thank you for all of them. Please arrange more such trainings in the future but with a little bit longer period.

  Niaz Zaki, MIS Manager, Ministry of Rural Rehabilitation and Development, Kabul, Afghanistan.

- I am appreciating the quality service provided by CIRDAP and NIRD&PR and their staff during 03-14 January 2016. Our team has been able to understand "High Technology of India" from the series of site visits. I got idea from the training programme for the development of my new center namely "Agricultural Center for Climate Resilience". I believe that we have to continue our association through networking.

  Chanseng Phongpachith, Deputy Director, Agricultural Center for Climate Resilience, National Agriculture and Forest Research Institute, Ministry of Agriculture and Forestry, Lao PDR.

- Thank you all for kind support and knowledgeable GIS training program. It was very fruitful programme for us. I have discussed with senior official (Jaya sir) regarding ICT Training programme at LDTA as we discussed and he is very positive.

  Ram Hari Khatri, LDTA, Nepal.

- The training was very useful for me. I gained huge knowledge which makes my work better. Now I am sharing this knowledge with my colleagues. I would like to thank for fruitful training and warm hospitality to them who were involved with this training. I am very grateful and never forget NIRD&PR and CIRDAP.


- On behalf of my beloved country the Philippines and the institution I am working, I would like to extend my warmest gratitude to CIRDAP and NIRD&PR for making me a part of this important training programme. The knowledge and information that I was able to avail during the lecture sessions and field visits are truly valuable for me and for my institution. Let me also take this opportunity to extend my gratitude to the professors, lecturers and staff of the NIRD&PR and CIRDAP for handling the training programme and for the hospitality throughout the period while I was there. No amount could ever compensate the learnings and experiences that I gained during the training programme.

  Nereo T. Tierra, Agrarian Reform Programme Officer, Bureau of Agrarian Reform Beneficiaries Development - Department of Agrarian Reform, the Philippines.

- My heartiest thanks to you all especially for the care and kind cooperation with us during the training programme. We are very happy to be a part of this programme.

  Ms. I.S.A. Hewapathirana, Sri Lanka.

- It was great pleasure to have the company of very competent resource persons who did a great job in the event. It was truly a nice experience which will help us in using GIS in our future work. I am also thankful to the NIRD&PR and CIRDAP staff for treating us in such a nice way during the programme. My humble gratitude goes to you once again for allowing Sri Lankans to be a part of this valuable programme.

  Chinthaka Jayasooriya, Research officer, HARTI, Sri Lanka.

- Thank you so very much for everything related to this training programme. I think the programme is very useful and it will help me much for my job.

  Vu Van Quan, Vietnam.
CIRDAP – NIRD&PR Collaborative International Training Programme on ICT Application for Rural Development in India

With a funding support under grants-in-aid to CIRDAP by the Ministry of Rural Development, Government of India, for the year 2015-16, as a kind gesture for regional cooperation for sharing experiences among CMCs, the above mentioned training programme in collaboration with the National Institute of Rural Development and Panchayati Raj (NIRD&PR) was organised at NIRD&PR, Hyderabad, India from 29 February to 09 March 2016, and participated by 18 participants from Afghanistan, Bangladesh, India, Malaysia, Myanmar, Nepal, Philippines, Sri Lanka, Thailand and Vietnam.

The objectives of the training programme were to examine the linkages between policy and practice in development, particularly in the context of ICT application for rural development among the CMCs, review the current use of ICT in rural development, and identify the potential areas, where ICT related applications can play an effective role; to strengthen the networking mechanism among the institutions in the region and to address their common rural development issues and promote information sharing for South-South cooperation; to showcase, some important case studies on application of the ICT in specific sectors such as health, primary education, agriculture and e-governance for dissemination at the regional level.

In the programme, there were various sessions on ICT and its application to rural development, and the participants had hands on experience on the subject and exposed to the ground realities on the application of ICT in rural areas of India.

Well-known experts from various organisations of India delivered lectures as resource persons on ICT for Rural Development in CMCs; ICT for Monitoring of RD Programme – National Rural Employment Guarantee Scheme (MGNREGS); Mahatma Gandhi Women and Child Development though ICT Interventions; Why Community Media? Principles and Practices Community Media and Social Change in the Asia-Pacific Region; Mobile Telephony in Social Change: Case Studies Wrap-up Concluding Reflections/Discussion; Geo-Informatics Applications in Rural Development; and e-Marketing of Agricultural Products.
IN THE PROGRAMME, THERE WERE VARIOUS SESSIONS ON ICT AND ITS APPLICATION TO RURAL DEVELOPMENT, AND THE PARTICIPANTS HAD HANDS ON EXPERIENCE ON THE SUBJECT AND EXPOSED TO THE GROUND REALITIES ON THE APPLICATION OF ICT IN RURAL AREAS OF INDIA.

During the conduct of the training programme the participants had field visits to the Rural Technology Park (RTP) of NIRD&PR; Demonstration of RD Programmes/Projects and Data Centre: Visit to National Informatics Centre (NIC), Hyderabad; Wireless Sensor Networks based Pest and Disease for Warning Model: Visit to Farm – Narkoda; Farmer Driven ICT Innovations in Semi-Arid Crops: Visit to International Crops Research Institute for the Semi-Arid Tropics (ICRISAT), Patancheru, Hyderabad; and Software Technology Parks in India and its Role: Visit to STPI.

There were evaluation and valedictory sessions on 09 March 2016. It was revealed from the evaluation of the training programme that 66.7% of the participants mentioned lectures delivered by the resource persons were very effective. Most of the participants (80%) were satisfied with the field visits of the training programme, where they gained new knowledge on the application of ICT in rural development. 86.7% of the participants rated the training programme very useful to their job.

The participants expressed their high regards to the sponsors of the training programme, namely, the Ministry of Rural Development, Government of India; NIRD&PR and CIRDAP. The training programme concluded with award of certificates to the participants.

Appreciation from Participants

- Thank you very much for inviting me to join this programme. I attained interesting knowledge from discussion sessions and visited places. The relationship among participants was very nice. I enjoyed staying at Hyderabad and the activities' planning was very excellent.

  Nor Asmida Binti Hassan, Assistant Chief of Information Technology, Kedah Regional Development Authority, Ministry of Rural and Regional Development, Malaysia.

- Thank you very much for your all support for developing our mind to positive thinking, knowledge and experiences, and commitments to help rural people.

  MHVHL Samarajeewa, Sri Lanka.

Regional Workshop on Sufficiency Economy Philosophy and One Tambon One Product to CMCs in Thailand

Organised by CIRDAP in collaboration with the Ministry of Agriculture and Cooperatives, Thailand, the Regional Workshop on "Sufficiency Economy Philosophy and One Tambon One Product to CIRDAP Member Countries" was held from 8-12 May 2016 at Bangkok and Ayutthaya Province, Thailand. Five delegates from India, Sri Lanka, Bangladesh, Malaysia and Fiji, and five representatives of Thailand attended the workshop.

This year, the regional workshop directly focused on three main components which are mentioned below:

- The Royal Ploughing Ceremony
- "KoeKoet Royal Folk Arts and Craft Center" and Village Master Sufficiency Philosophy
- Community Development based on Self-sufficiency Economy
The Royal Ploughing Ceremony

This ceremony is a ritual programme of Thailand which is considered as Buddhist ceremony initiated during the reign of King Rama (IV) the Royal house of Chakri. This year, the ceremony started in the morning of 9 May 2016 at Phra Meru Ground in front of the Grand Palace where the King and Queen presided over the function.

The ploughing ceremony and ancient Brahmanic rite can be traced back to the Sukhothai period. The two Royal ceremonies are related to each other. They It is aimed at bringing propitiousness to the nation's crops, boosting farmers' morale as well as heralding the rice-growing seasons to begin. In addition, these ceremonies provide foreigners with an opportunity to appreciate the country's fine culture and traditions.

"KoeKoet Royal Folk Arts and Crafts Center" and Village Master Sufficiency Philosophy

The Queen has focused on the professional development of people in the country, especially in the field of handcraft in order to create occupations and income and have a better life for people. Moreover, it would also help preserve the arts and culture of the heritage. The establishment of the new center for handcraft, arts, and culture was then initiated by the Queen so as to provide training for Thai people in the area of Kao Koet, Ayutthaya. The Center has a total area of 2,028 Rak, being allocated for four sections i.e. agricultural section, museum, training center, and village master sufficiency. Up until now, Kao Koet Royal Folk Arts and Craft Center has been a symbol to provide knowledge and improve the quality of life of the people, following the strategic plan.

The Government has set out policies to implement the pilot projects in developing approximately 19,000 villages nationwide, based on the Sufficiency Economy Philosophy. It aims to apply Sufficiency Economy as a roadmap for national development to improve the people's living conditions.

Sufficiency Economy is a philosophy imparted by the King and has become Thailand's approach to development strategies and policies. Consisting of three components - moderation, reasonableness, and a self-immunity system - Sufficiency Economy will help lead to well-balanced and sustainable development. The model village system of the philosophy is implemented successfully in Thailand and it is extending all over the country.

Community Development based on Self-sufficiency Economy

One of the major goals for rural development in Thailand is to search for ways to uplift the people's well-being. This entails developing the community to become strong so that the people can be self-reliant.
However, the efforts must be conformed to the conservation and development of environmental resources in a sustainable and beneficial manner. Also, modern, simple, correct and economically viable knowledge and technology should be promoted.

The philosophy of Sufficiency Economy has always been the underlining idea for all the Royal Development projects although the term was first mentioned and introduced by the King in 1997 when Thailand faced a severe economic crisis.

**Agricultural Development under Royal Development Project**

The king's principle for agricultural development is to offer the farmers the modern but simple and applicable techniques to improve their agricultural productivity. The techniques introduced also incur low investment and fit with the topographical and sociological conditions of the locality. Importantly, the knowledge transferred intends to educate the people to gradually progress from one step to another and to use rationality in making decision. The plant species suitable for the soil types on the farm, the crops that meet the demand of the family and also the markets. This also involves the cultivation of energy crops such as physic buts. These energy crops can be extracted for oil which can be used with farm engines. This subsequently enables the farmers to reduce the family expenses of fuel and lessen the dependence of the country on others.

The assistance of the royal development projects also involves acknowledging the farmers to eliminate risks related with farm management e.g. changes in weather and price fluctuations. The royal development projects help study ways to reduce the household expenses and rely on nature as much as possible. Cattle should be used in farming more than machinery. Rotation crops and leguminous plants should be grown for soil improvement. Natural fertilizer and compost made from farm produce should be applied instead of chemical fertilizer to save the costs and for health reasons. Biogas is recommended for use in cooking because it can be produced from lefts-over from the farm and animal waste. Lastly, the farmers are urged to consider all the factors involved in any operations and take up a supplementary occupation to earn extra money enough to enable them to live happily. All this not only makes the farmers achieve self-sufficiency but also promotes sustainable development.

![Participants during field visits](image)

**Philosophy of Self-sufficiency Economy, the Middle Path**

Our team consisted of five country representatives and five officers of Thailand. All of us tried to find the philosophy of Sufficiency Economy and their application of it. We received a vast of theoretical and practical knowledge about the Royal Development Project. The instructors and coordinator of this Workshop have tried to impart all-round knowledge regarding the above philosophy. Economic Philosophy for self-sufficiency at household level is very clear. First, the king gave them wisdom of promoting self-help community development activity. Especially, the model village system in Thailand is
implemented successfully and it is extending all over the country. At first, it was new to the people but after several years' people understood the situation and now it is very familiar with Thai people.

This Workshop on sufficiency Economy Philosophy is a very common system for the CIRDAP Member Countries like and others in the Asian region. Therefore these kinds of projects are very useful for CMCs rural development activities. As Researcher the participants from CMCs understood the basics of this project and using this knowledge and philosophy, they will try to introduce this kind of project to their countries as a model village system.

**Training of Trainers’ Programme on Agricultural Extension in Myanmar**

CIRDAP in collaboration with the Ministry of Agriculture, Livestock and Irrigation (MoALI), Government of Myanmar organized “Training of Trainers’ Programme on Agricultural Extension” from 29 August – 02 September 2016 at Yezin Agricultural University, Nay Pyi Taw, Myanmar. This programme was participated by 30 agriculture extension officials from the different departments of the MoALI, Government of Myanmar.

The objectives of this training programme were to review the existing Agricultural Extension Methods in Myanmar; find out the way for solving critical issues in extension service of Myanmar; share experiences from the region; seek the effective way and modify extension approaches for farmers; built the capacity of extension agents; and adopt the suitable extension methods.

Mr. Tevita G. Boseiwaqa Taginavulau, Director General of CIRDAP inaugurated the ToT Programme at Yezin Agricultural University, Nay Pyi Taw on 29 August 2016. Dr. Tin Htut, Permanent Secretary of the MoALI was present in the programme as Chief Guest.

In his inaugural address DG, CIRDAP, mentioned that agricultural extension plays a crucial role in promoting agricultural productivity, increasing food security, improving rural livelihoods and promoting agriculture as an engine of pro-poor economic growth. Innovative approaches like the Training and Visit (T&V) extension system, farming systems research, farming systems research and extension, and lab to land programme to strengthen research-extension-farmer’s linkages at the field level need to be pursued. In agricultural research and extension the clients, i.e., farmers are now becoming partners. Market and environment considerations are driving the innovation process. Information, science and biotechnology are also greatly influencing agricultural research and extension. Research and extension, for instance, are depending more and more on communication and information tools. DG, CIRDAP informed that research and extension reforms are being undertaken by various governments to meet the changing needs of the farming community. In India, radical policy reforms and institutional restructuring are taking place to modernize the National Agriculture Research Systems (NARS) and the National Agriculture Extension Systems (NAES) to make the technology generation and technology dissemination system more
farmer-driven and farmer accountable. He wished this training programme for the functionaries of agriculture extension in Myanmar will play a crucial role for the development of agriculture. He hoped that the trainers will disseminate their knowledge gained from this ToT in their respective work place and thus the Government of Myanmar and CIRDAP will be happy.

Dr. P. Chandra Shekara, Director (Agricultural Extension), Dr. Vikram Singh, Director (HRD) and Dr. M.A. Kareem, Deputy Director (Agricultural Extension) from MANAGE, (a national organization of Ministry of Agriculture and Farmers Welfare, Government of India), Hyderabad, India served as Resource Persons who delivered sessions with different aspects of Agricultural Extension. Dr. Vasanthi Rajendran, Director (ICD and Training Division), CIRDAP coordinated the programme.

The Resource Persons took sessions on Good Governance in Agricultural Extension – Policy Issues; Convergence in Agricultural Extension – Case for Extension Mission; Operationalization of Agricultural Technology Management Agency [ATMA] – Experiences; Strategic Planning for Agricultural Extension – Process and Experience; Farm School – Effective tool for Farmer to Farmer Extension; Group Led Extension – Emergence of Farmers Producers Companies; Work Ethics in Agricultural Extension; Public-Private Partnership in Agricultural Extension; Agri-entrepreneurship Development – Moving from Agriculture to Agri-business; ICT in Agricultural Extension; and Market Led Extension.

During the ToT Programme, groups were formed and assigned group tasks – Identification of critical areas for reforms in extension, such as policy and programmes, methods, education and research, manpower, infrastructure and finance etc. The programme focused on participatory and interactive mode. Background study materials were provided to the participants. There was a panel discussion consisting of programme team and local experts on innovations and challenges in agricultural extension.

The participants were taken to field study to get hands on experience and understand the ground realities. The participants presented their group reports and prepared future action plan. At the end of the programme, the participants evaluated the ToT programme and expressed satisfaction regarding productivity of the training programme. They also thanked the resource persons and CIRDAP for conducting the programme very efficiently.
CIRDAP – NIRD&PR Collaborative International Training Programme on Social Audit in Rural Development Programmes

With the support from the Ministry of Rural Development, Government of India, an international training programme on Social Audit in Rural Development Programmes was organised in collaboration with the National Institute of Rural Development and Panchayati Raj (NIRD&PR) from 09-18 November 2016 at NIRD&PR, Hyderabad, India.

The programme was attended by participants coming from 12 countries, namely: Abid Bin Abdul Jalil from Malaysia, Nguyen Thi Yen from Vietnam, Rhea Marie P. Betque from the Philippines, Elitrisiana Modesianne from Indonesia, Jeremaia Navuniwai Buakula from Fiji, Sai Soe Htay from Myanmar, Ekanath Bastola from Nepal, Charupa Khongchana from Thailand, N C Ekanayake from Sri Lanka, Abdul Hafiz Yaqubi from Afghanistan, Abdul Karim from Bangladesh, and Khogen and Neerja Upadhyaya from India.

The resource persons took sessions in the following Module:

- Module I: Poverty and Rural Development Scenario
- Module II: Social Security Programmes Tool of Transparency and Accountability Measure
- Module III: Transparency and Accountability Measures
- Module IV: Social Accountability Mechanisms and Social Audit
- Module V: Field Visit for Understanding Social Audit

Dr. Vasanthi Rajendran, Director a.i, Training Division, CIRDAP presented the Status of Poverty and Rural Development in CIRDAP Member Countries, and all the twelve member countries were made aware of each status according to the data presented especially on the Human Development Index.
Field visits were organised for understanding of Social Audit. On the first day, participants were taken to the Sub District/Block Headquarter (Mandal) of Momiampat to conduct mock social audit on Toilet Construction Project. The second day of field visit was to the NaretpallyMandal for observing of the actual conduct of social audit.

The two-day field visits gave an unforgettable experience and understanding that there are poor and vulnerable people who need help and support from the privileged individuals, who may be in public service or NGOs, to enlighten them for their rights and privileges as human beings. It had given insights how the people are hungry for work in order to meet their family needs and to have day to day subsistence.

On the last day of the training programme, the participants attended the address by the Governor of Maharashta and Tamil Nadu on “Governance, Resources and Livelihoods of Adivasis in India: Implementation of PESA and FRA”. After this there was a session on evaluation of the training programme by the participants.

Director General of CIRDAP delivered his valedictory address and handed over the certificates to the participants. The valedictory session was also attended by Dr. VasanthiRajendran, Director (ICD & Training a:i), CIRDAP and Dr. C. Dheeraja, Associate Professor, CWEPA, NIRD&PR, and Course Coordinator.

**CIRDAP – NIRD&PR Collaborative International Training Programme on Smart Agriculture**

Supported by the Ministry of Rural Development, Government of India, CIRDAP in collaboration with the National Institute of Rural Development and Panchayati Raj (NIRD&PR) organised an international training programme on Smart Agriculture at NIRD&PR, Hyderabad, India from 12-21 December 2016. There were 14 participants from Bangladesh, Fiji, Iran, Lao PDR, Malaysia, Myanmar, Nepal, Philippines, Sri Lanka, Thailand and Vietnam.

Objectives of the training programme are to provide participants with a core professional training which integrates the study of concepts IFS and sustainable agriculture; offer a range of advanced courses addressing key policy, agro-climatic approaches, integrating organic farming systems and crop management issues in Sustainable Agriculture; and equip participants with convergence of schemes for land development and improve agriculture productivity through alternative farming systems, value addition for viable agricultural development.

The programme was inaugurated by the Director General of NIRD&PR on 12 December 2016. In his inaugural address, DG, NIRD&PR welcomed the participants and hoped that the participants will gain updated knowledge about Smart Agriculture and acquire hands on experience.
The following presentations were made in the programme:

- Some Facets of Climate Change: Impact and Adaptation Strategies by Dr. J. Devi Prasad, CGG, Hyderabad
- Basic Concepts of Climate Change with Global and Local Perspective by Dr. Ch. Srinivas Rao, Director, ICAR-CRIDA, Hyderabad
- Community based Approaches to Climate Smart Agriculture by Prof. Rajeshwar Jonnalagadda, Hyderabad
- Smart Agriculture in Asia and Pacific Countries by Dr. Vasanthi Rajendran, Director (ICD & Training a.i), CIRDAP
- Geospatial Technologies in Sustainable Land Management for Smart Agriculture by Dr. Obi Reddy, Principle Scientist, NBSSLUP, Nagpur
- Resource Conservation Agriculture by Dr. S. G. Patil, Ex-Director of Education, UASR and Consultant, CIMMYT
- Organic Farming: Visit to Shamshabad by Dr. Suresh Babu and Dr. Siddaya, Associate Professor, NIRD&PR
- Integrated Farming Systems by Dr. Siddaya, NIRD
- Virtual Agricultural Systems by Karthiresan, C-DAC, Virtual Agri. Services
- Innovative Approaches in Application of Biological Control in IPM of Major Crops by Dr. S.J. Rahman, Professor, PJITSAU
- Fish Farming System to meet the growing Demand for Fish by Dr. R. Suresh, Senior Consultant, NFDB
- Water Use Efficiencies in Agriculture by Er. Surrrendra, WALAMTARI
- Integrated Fertilizer Management Systems by Dr. Suresh Babu, NIRD
- Impact of Climate Change on Animal Production - Mitigation Options by Dr. Sarat Chandra, Prof. and Head, SPVN Veterinary University

Field visit was organised to the JNTU Rain Water Harvesting and Management Practices and to a farmer’s organised field in the outskirts of Hyderabad.

With the issue on Climate Change, the training programme has provided valuable inputs that can be adopted by the participating countries through mitigation and adaptation. The existing dependence of people in the region on agriculture and rural poverty means that careful planning will be required for adaptation to the impacts of climate change. There is therefore a need to explore approaches to reduce vulnerability of the region’s agriculture. This could be in many forms, which include improving the markets, changing agricultural policies, enhancing social protection and preparing for disasters.
Climate Smart Agriculture, Agro-climatic approaches, Integrating Organic Farming Systems, Appropriate Crop Management, as well as convergence of schemes for land development and improve agriculture productivity through alternative farming systems, value addition for viable agricultural development could lead to sustainable agriculture. India setting is ideal for such training as its climatic conditions varies all over the country and has similar condition with the participating CIRDAP countries. Adoption of these technologies that is suitable in each country is highly viable. Technologies can be modified in the actual application in every country to suit its agricultural setting and conditions. It is therefore recommended that similar training programmes be conducted by CIRDAP to sustain the gains of implementing Climate Smart Agriculture in Asia and the Pacific regions.

The training programme was evaluated by the participants on 21 December 2016. Most of the participants on overall aspects of the training programme evaluated very effective. Regarding lecture, discussions on related issues, field visit, transport arrangements, etc. were found very good by the participants. Out of 14 participants 10 rated the training programme very useful. Participants mentioned that the resource persons are high knowledgeable and skilled. The programme was coordinated by Dr. Vasanthi Rajendran, Director (ICD & Training a.i), CIRDAP, Dr. Suresh Babu and Dr. Siddaya, Associate Professors, NIRD&PR.

OECD Korea Policy Centre – CIRDAP Collaborative International Capacity Building Programme on Korea’s Experience in Rural Development

In order to strengthen the cooperation and gain lessons from the Korea’s development experiences by the CIRDAP Member Countries (CMCs), CIRDAP and OECD Korea Policy Centre signed MoU on 22 February 2016 in Seoul, Korea for three years terms. Following the MoU signing, under a joint collaboration with CIRDAP, OECD Korea Policy Centre organised an International Capacity Building Programme on Korea’s Experience in Rural Development for government officials of the selected CMCs with the objectives to assist capacity development in their interested area and spread the public sector governance policies and best practices of Korea.

A total of eight participants from Bangladesh, India, Indonesia, Malaysia, Myanmar, Thailand and CIRDAP Professionals participated in the programme. The programme was established in 2005 as the Asian Government Innovation Centre to carry out policy research on human resource management, administration reform, public service ethics and local finance, and disseminate the results throughout the Asia-Pacific region, in cooperation with the OECD. The programme works with all levels of central and local governments in the Asia-Pacific region in (a) disseminating the OECD’s work on public governance in the region, (b) strengthening the understanding of Asia-Pacific societies on the OECD’s public governance research and analysis, and (c) fostering peer review in the field of public governance.

The following topics were covered during the training programme:

- Experience of Korean Economic Development
- Rural Development
During the programme, two field visits were organised to the Saemaul Museum, and Chungnam Agricultural Research and Extension Services and Nonsan Strawberry Experiment Station.

OTHERS:

Exposure Visit to Indonesia for Indian Official

Organised by CIRDAP in collaboration with the Ministry of Home Affairs, Government of Indonesia, an exposure visit to Indonesia from 02-09 April 2016 was attended by the Director (International Cooperation), Ministry of Rural Development (MoRD), Government of India (GoI) and a Representative of EC Member of CIRDAP and Secretary (RD), GoI. The main objective of this exposure visit was to gain hands on experience and ground realities on best practices of Indonesia so that those practices may be implemented in other CIRDAP member countries. The exposure visit covered the following:

- Ubad Retreat, economic productive rent villa
- Merta Sari I, economic business of handicraft
- UD Wahana Lestari, economic business of agriculture
- "Wisma Ayu Ukir" Stil Bali
- Integrated Agriculture System 376 (SIMANTRI 376)
- "UDAKA" kertalaba
- Kantor Perbekel "Desa Bebandem"
- BUMDes Bandem Jagadhita
- UD Pelita Hati

He visited Integrated Agriculture System 376 at Takmung Village, Sub-District Banjarangkan, Klungkung Regency and found that this project focuses activities of Simantri 376 to the integration of economic business of Agriculture and economic business of animal husbandry. In this project, urine from animal husbandry is processed as bio-gas, bio-urine, organic fertilizer and bio-pesticide.
During visit to the Village Owned Enterprises (Bandan Usaha Milik Desa/BUMDes, BUMDes Kerta Laba "UDAKA" Dawan Keler Village, Dawan Sub-District, Klungkung Regency), he saw and learned the processing of mineral water etc. He also visited Bandem Jaadhita - Bebandem Village Karang Asem Regency, which deals in micro-credit and revolving funds for the business activities being developed by the community groups and social activists. During his visit to "UD, PELITA HATI", he observed the processing and packaging of product and had interaction with the Head and members of UD, PELITA HATI.

The exposure visit was concluded by hosting a farewell lunch by Mr. Made, Representative of Government of Bali Province, Indonesia. Mr. Made thanked Director (IC), MoRD for showing his interest in the community activities of the Government of Bali Province, Indonesia. He also thanked the team members from the Ministry of Home Affairs, Government of Indonesia, for all support to conduct the exposure visit successfully. Director (IC), MoRD thanked the Government of Bali Province, Ministry of Home Affairs, Government of Indonesia and CIRDAP for arranging this exposure visit in Bali, Indonesia, which is very useful to replicate in Indian context.

**International Agricultural Expo at VIT University, India**

Under the CIRDAP-VIT University MoU, CIRDAP collaborated with Vellore Institute of Technology (VIT) University which organised an International Agriculture Expo at its campus in Tamil Nadu, India from 3-4 September 2016 to showcase best agricultural technologies.

CIRDAP identified several dry-land irrigation technologies and invited the innovators to participate in this expo. Mr. Aukeldzenga, Co-Founder of Alternative Indigenous Development Foundation Inc. (AIDFI), Bacolod, Philippines, participated in this Agriculture Expo and exhibited IDFI Ram Pump. AIDFI offer technology transfer of ram pump to seriously interested organizations or individuals. He was fully sponsored by VIT University.

Leading technologies related to different areas of agriculture, including farming, irrigation, agro-processing, agro-marketing, livestock farming, alternative energy etc. were exhibited in this expo. The exhibition was attended by farmers, business leaders, agricultural corporations, agricultural cooperatives, agricultural supply shops, wholesalers, importers etc. from different parts of India.

The event offered the exhibitors a huge networking opportunity and an international exposure allowing them to expand their market in India, the most lucrative market for agricultural technology.

**Candidates selected from CMCs for One Year PGDRDM Programme of NIRD&PR**

Sponsored by the Ministry of Rural Development (MoRD), Government of India and conducted by the National Institute of Rural Development and Panchayati Raj (NIRD&PR), Hyderabad, India, five candidates were selected from CIRDAP Member Countries (CMCs) by CIRDAP and recommended to MoRD and NIRD&PR for consideration to admit them to the forthcoming 12th Batch (2016-17) of One Year Post Graduate Diploma in Rural Development Management (PGDRDM) Programme of NIRD&PR.

The selected five candidates are:

1. Ms. Panida Thatujirangkul, Agricultural Extensionist, Office of the Agricultural Extension and Development, Ministry of Agriculture and Cooperatives, Thailand
2. Mr. Mohammad Kabir Monir, Quality Assurance Analyst, Monitoring and Evaluation Department, Ministry of Rural Rehabilitation and Development (MRRD), Afghanistan
3. Mr. Jone Selala, Clerical Officer, District Office Tavua, Fiji
4. Ms. Naw Hser Gay Paw, Deputy Programme Officer, Department of Agricultural Planning, Ministry of Agriculture and Irrigation, Myanmar
5. Mr. Le Van Thiem, Kim Trung, Kim Lu, Soc Son, Hanoi, Vietnam
As a kind gesture for regional cooperation in promoting human resource development of CIRDAP Member Countries (CMCs), the Hon’ble Minister of Rural Development, Government of India (GoI) and the Chairperson of the GC-19 declared in the inaugural session of the 19th GC meeting that Government of India would offer 20 Indian Technical and Economic Cooperation (ITEC) fellowships to CMCs every year.

Under the ITEC programmes, CMCs may avail the Civilian Training Programmes offered by various Indian institutes for the financial year 2017-18. The Ministry of External Affairs (MEA), GoI will bear the course fee, board and lodging and out-of-pocket allowance of the qualified nominees. The international air travel cost of participant should be borne by participant or his/her organization. ITEC Training Calendar 2017-18 and the application form are available at http://itec.mea.gov.in.

The following proposed training courses for CMCs have been offered by GoI, which will be conducted by different Indian Institutes:

<table>
<thead>
<tr>
<th>Sl.</th>
<th>Name of Courses</th>
<th>Tentative Duration/Date</th>
<th>Institutions</th>
<th>Number of Slots</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.</td>
<td>Innovative Strategies For SME Development (ISSD)</td>
<td>04-09-2017 to 27-10-2017</td>
<td>National Institute For Micro Small &amp; Medium Enterprises</td>
<td>02</td>
</tr>
<tr>
<td>3.</td>
<td>Climate Change And Sustainability</td>
<td>25-09-2017 to 13-10-2017</td>
<td>The Energy And Resources Institute</td>
<td>02</td>
</tr>
<tr>
<td>6.</td>
<td>Agricultural Project Management</td>
<td>01-12-2017 to 31-01-2018</td>
<td>Kothari Agricultural Management Centre</td>
<td>01</td>
</tr>
<tr>
<td>7.</td>
<td>Geographic Information System For Geoscientists</td>
<td>10-01-2018 to 06-02-2018</td>
<td>Geological Survey Of India Training Institute</td>
<td>02</td>
</tr>
<tr>
<td>8.</td>
<td>Promotion Of Micro Enterprises (POME)</td>
<td>22-01-2018 to 16-03-2018</td>
<td>National Institute For Micro Small &amp; Medium Enterprises</td>
<td>02</td>
</tr>
<tr>
<td>10.</td>
<td>Renewable Energy and Energy Efficiency</td>
<td>29-01-2018 to 16-02-2018</td>
<td>The Energy And Resources Institute</td>
<td>01</td>
</tr>
<tr>
<td>11.</td>
<td>Participatory Planning For Poverty Reduction And Sustainable Development</td>
<td>21-02-2018 to 20-03-2018</td>
<td>National Institute Of Rural Development</td>
<td>01</td>
</tr>
<tr>
<td>13.</td>
<td>Integrated Approach Towards Sustainable Development</td>
<td>12-03-2018 to 29-03-2018</td>
<td>The Energy And Resources Institute</td>
<td>01</td>
</tr>
<tr>
<td>14.</td>
<td>Specialized Training Programme In Big Data Technologies</td>
<td>19-03-2018 to 08-06-2018</td>
<td>Centre For Development Of Advanced Computing Mohali</td>
<td>02</td>
</tr>
</tbody>
</table>
Information and Communication

- Knowledge Generation, Management and Dissemination
- ICT Support and Services
- Library Services
- Public Relations
- VLC and Geo-informatics Applications Centre
- Training, Workshops and Seminars
- Networking and Building partnership with stakeholders

Focused Areas

- Knowledge Generation and Dissemination
- e-Communication
- Digital Institutional Repository
- Public Relations
- Online Booking Management System
- Capacity Building
In 2016, the Information and Communication Division (ICD) strengthened its role as the focal point of knowledge generation and information dissemination for CIRDAP. With a view to acting as servicing institution for rural development to its member countries, the division brought out various publications, maintained and ensured public relations, updated website, redesigned and developed the Rural Development Information Portal (InfoRD.org) with more features including data, videos and best practices of CMCs, met various information requirements, provided IT and library services, organised seminars/workshops/trainings, and strengthened collaboration and partnership with different organisations.

Setting up process of the Centre on Geo-informatics Applications in Rural Development (CGARD), widely known as GIS centre, by CIRDAP with the fund support from the Ministry of Rural Development (MoRD), Government of India is now to the brink at CIRDAP headquarters. It is going to be inaugurated soon on 21 January 2017 by Mr. Amarjeet Sinha, Secretary (RD), MoRD, Government of India. The Division developed Online Booking Management Software (OBMS) for CIRDAP auditoriums and CICC. ICD has also initiated the process of digitalizing the ‘CIRDAP Aziz-ulHaque Library’. The Division also concentrated on branding CIRDAP in the social media and rebranded its monthly newsletter as News@CIRDAP.

Knowledge Generation, Management and Dissemination

During the period, ICD strengthened its efforts to generate knowledge, its management and dissemination. The following publications were brought out by ICD:

- Climate Change Vulnerability: Cases from CIRDAP Member Countries
- Dynamics of Poverty: Cases from CIRDAP Member Countries
- Arsenic in Drinking Water: A Case Study in Rural Bangladesh
- CIRDAP – SAARC joint Publication “Role of Agro-processing for Rural Development in SAARC Region”
- Rural Development Report 2016 – An Outlook of Rural Income and Poverty in Asia and the Pacific

ICD also brought out regular publications and other printing works that included reports/folders/posters for policy body meetings and CMCs which are as follows:

- Four issues of the quarterly CIRDAP Development Digest (CDD - 143, 144,145 & 146)
- Two issues of Asia-Pacific Journal of Rural Development (July and December Issues of 2016)
- CIRDAP Aziz-ulHaque Library E-Abstracts (CAL Abstracts) – (Two issues of 2016)
- CIRDAP Annual Report 2015
- A compilation of Success Stories in CIRDAP Member Countries
- CIRDAP Calendar-2016
- CIRDAP Diary - 2016
- TC-31 Working Paper
- CIRDAP Money Receipt Book
- CIRDAP Anniversary Invitation Card and Envelop
- Report of the 31st Meeting of the CIRDAP Technical Committee
- CIRDAP folder and folders for Policy Body Meetings
- Posters for TC-31 Meeting and Thirty-Seventh Founding Anniversary
- CIRDAP e-News/ News @CIRDAP
Last year, all recent CIRDAP news, events and activities were published monthly and disseminated to EC/GC/TC and other stakeholders by email. CIRDAP e-News archive is also available at CIRDAP website.

**CIRDAP celebrates 37th Founding Anniversary with Lecture on "Barefoot College"**

CIRDAP celebrated its 37th Foundation Day with a Lecture on "The Barefoot College: The 21st Century Gandhian Model to Sustainability" by Mr. Sanjit Bunker Roy, the Founder of Barefoot College in India. The Founding Anniversary was observed on 28 June 2016 at the CIRDAP International Conference Centre (CICC), Dhaka.

![Lecture on Barefoot College](image)

Engr. Khandker Mosharraf Hossain, MP, Minister for Local Government, Rural Development and Cooperatives (LGRD&C) of Government of the People's Republic of Bangladesh was the Chief Guest in the programme. Dr. Prosanta Kumar Roy, Secretary, Rural Development and Cooperatives Division of the Ministry of LGRD&C and Mr. Md. Anwarul Islam Sikdernde, Chairman, Sustainable and Renewable Energy Development Authority (SREDA) attended the programme as Special Guests. Mr. Dipal Chandra Barua, President of Bangladesh Solar and Renewable Energy Association (BSREA) was also invited.

Engr. Khandker Mosharraf Hossain, MP, in his remarks, praised CIRDAP saying that over the last 36 years, CIRDAP has been playing an important role in bringing about meaningful collaboration among policy makers, with intensified advocacy on integrated, systematic and relevant knowledge development and dissemination in the area of rural development and poverty alleviation. It has been functioning as regional level think tank for its member countries. He assured that Bangladesh, as the host state, will continue its support to explore possibilities and optimise the benefits that could be reaped through close cooperation, involvement and interaction with CIRDAP member countries. He hoped that CIRDAP will take the lead in fostering these successful efforts to the member countries to gain benefits from these models of development.

"Bangladesh is committed towards poverty reduction and achieving the Sustainable Development Goals (SDGs). During the last few years, Bangladesh through its multi-dimensional, coordinated and people oriented development efforts have made remarkable progress in the various aspects of economic and social development", he added. The Minister also said, "Bangladesh's successful experimentation with Non-Formal Primary Education, Oral Rehydration Therapy, Interventions in Micro-Savings, One House One Farm Project (Ekti Bari Ekti Khamar Prokolpo), Government and NGO collaboration in the field of rural development and poverty alleviation, social mobilization and empowerment of women have emerged as models for many other countries of the world."

The Minister appreciated Mr. Roy for his inspiring works through Barefoot College mentioning that it is a best practice which can be adopted by other developing countries like Bangladesh.

Dr. Prosanta Kumar Roy, Secretary, Rural Development and Cooperatives Division, Ministry of LGRD&C shed light on various efforts taken by the Ministry highlighting the importance of renewable for rural development. In his remarks, Dr. Roy said, "the Government of Bangladesh has been implementing various programmes for the rural poor. The programme being implemented widely is the "One House One
Farm (Ektee Bari EkteeKhamar)" to infuse dynamism in the rural economy by turning every family into economically self-reliant. The main purpose is to develop each household of Bangladesh as an ideal agro farm, trained up rural people on Agriculture, home gardening, fish culture, poultry, livestock and other income generating activities”.

Dr. Prosanta Kumar Roy, Secretary, Rural Development and Cooperatives Division, Ministry of LGRD&C shed light on various efforts taken by the Ministry highlighting the importance of renewable for rural development.

In his lecture, Mr. Roy shared the story of Barefoot College which educates and trains underprivileged and semi-literate rural Indians, primarily women from the poorest villages, teaching them various skills such as installing, building and repairing solar lamps and water pumps by their own resources. He said that the college focuses on water and irrigation to empowerment and sustainability and provides them training as paramedics for local medical treatment. The college didn't just fix the problem of poverty and inequality; it brought the rural people into the solution by teaching them how to empower themselves and giving them an opportunity to become literate and further their knowledge in practical areas. Mr. Roy expressed his interest on initiating a pilot project in Bangladesh with the help of CIRDAP and UN Women to promote remote villages of Bangladesh using solar energy through empowerment of local women in the community. He sought help from Bangladesh Government in this regard.

He introduced some of Bangladeshi women who were trained by the Barefoot College saying that women participation in every sector must be ensured for sustainable development.

Mr. Dipal Chandra Barua, President of Bangladesh Solar and Renewable Energy Association (BSREA) delivered a felicitation speech stating the initiatives and efforts by the private sector in scaling up solar and renewable energy in Bangladesh.

The programme started with Welcome Speech by Dr. Cecep Effendi, then Director General of CIRDAP. In his speech, Dr. Effendi briefly mentioned about the activities and projects conducted by CIRDAP to promote integrated rural development in the region. "CIRDAP has implemented about 480 projects covering several areas such as poverty alleviation, gender, institutional and infrastructural development, agrarian development, participatory approaches, GO-NGO collaboration, decentralised governance and local governance system, local resource mobilisation, micro-credit, GIS, M&E mechanism, environment and natural resource development and food security", he said. He also mentioned that CIRDAP has signed MoU with several regional organisations like SAARC, APO, OECD, BB, InM, VIT, etc. for mutual cooperation. Dr. Effendi also thanked the Government of Bangladesh for providing its generous support to the Centre as the host country.

Mr. Tevita Gadrulevu Bosewaqa Taginavulau, new Director General of CIRDAP thanking the guests and participants said that CIRDAP earnestly accept the challenge in promoting best practices of rural
development to member countries. He assured that CIRDAP will work very closely with the Ministry of LGRD&C, Bangladesh to reinforce efforts of CIRDAP for poverty alleviation and rural development in the Asia-Pacific region.

The programme was attended by high level Diplomats from different countries, Government Officials of Bangladesh, Development Workers, Business Leaders and Scholars from national and international organisations and institutions.

Visit to the Chelakkara Grama Panchayath, Kerala, India

During his mission visit to India, DG CIRDAP Mr. Tevita G. Boseiwaqa Taginavulau met Dr. P. P. Balan, Director, Kerala Institute of Local Administration (KILA) on 20 August 2016. He discussed with him on the local government system in Kerala province and expressed interest to share this with Fiji, which is in the process of enhancing community participation.

Later, Director KILA organized a field visit for DG and Director (ICD) of CIRDAP to interact with local government officials of Chelakkara Grama Panchayath. Mr. Unnikrishnan, President and Ms. Shybe Gopal, Secretary of Chelakkara Grama Panchayath along with other local government officials were also present during the discussion. Chelakkara Grama Panchayath (local government) is one among the special grade local governments of the Kerala province, and the largest Panchayath in Thrissur District.

CIRDAP DG requested KILA Director to facilitate an exposure visit for Fijian Officials, i.e. Permanent Secretary of the Ministry of Provincial Development and National Disaster Management and Permanent Secretary of the Ministry of iTaukei Affairs. KILA Director appreciated the proposal and invited Fijian delegates to visit KILA.

Networking and Developing Partnership

Partnership Development between ICD, CIRDAP and Knowledge Management Division, InM

A meeting between ICD, CIRDAP and Knowledge Management Division of the Institute for Inclusive Finance and Development (InM) was held on 31 March 2016 in CIRDAP Headquarters in Dhaka, Bangladesh. The meeting was chaired by Dr. Vasanthi Rajendran, Director, ICD.

The meeting discussed some areas of mutual interest where CIRDAP and InM can collaborate including joint publications, organising discussion workshops on relevant issues, exchange of data, research findings and library resources.

ToT on Women ICT Frontier Initiative (WIFI)

As a follow up of Director ICD’s participation in the 10th Anniversary of United Nations Asian and Pacific Training Centre for Information and Communication Technology for Development (UN-APCICT/ESCAP)
and launch of the Women ICT Frontier Initiative (WIFI) from 9-10 June 2016 at Incheon, South Korea, and based on discussions with the Director of UN-APCICT, the following two proposals were proposed for consideration of collaboration with the APCICT:

1. The Technical Committee (TC) of CIRDAP comprising of the premier national institutions working in the field of agriculture and rural development in the member countries can serve as a platform for organizing Training of Trainers (ToT) on WIFI in each member country. These institutes then can use the expertise of the Trainers to train the target beneficiaries, i.e., women entrepreneurs at the grassroots level.

CIRDAP and APCICT can jointly organise such ToTs, for which APCICT can provide resource persons for conducting ToT courses and CIRDAP can fund the local organizational costs. International travel cost and honorarium of resource persons may be supported by APCICT.

2. As CIRDAP’s GC comprises of Ministers and EC comprises of Secretaries, we propose that the Model of WIFI for Government Policy Makers may be organized jointly by CIRDAP and APCICT, wherein the Ministers of Agriculture and Rural Development and Secretaries of Agriculture and Rural Development, who are policy makers in the respective countries can be oriented to the WIFI, so that it can be a part of the policy of the countries. This can be done during the regular meetings of EC and GC, which is usually organized once in two years. The next EC and GC (Secretaries and Ministers) meetings will be held Afghanistan in mid-2017. It is proposed that one or two days can be devoted to orientation on WiFi Model to the 15 EC and GC (Secretaries and Ministers) to facilitate the policy adoption of women empowerment entrepreneurs using ICT as part of the Regional Policy Dialogue that is organised during our EC and GC Meetings.

**CIRDAP Aziz-ul Haq Library to partner with SAARC Secretariat Library**

CIRDAP Aziz-ulHaq Library (CAL) is proposing to partner with SAARC Secretariat Library to strengthen collaborative efforts in information dissemination in the Asia-Pacific region through possible ways of resource sharing and exchanging e-resources between two libraries.

CIRDAP gives priority to dissemination of information generated in-house as well as in CIRDAP Members Countries. Given the mandate, the Centre has developed a well-resourced library where readers can access a wide range of books, journals and periodicals and other type of publications related to rural development and poverty alleviation. CAL also collected many open access e-Resources on different topics related to Poverty, Agriculture, Community Development, ICT, Food Security, Global Warming and Climate Change, Economic Development, Women Development, Good Governance, Land Issues, Micro Credit etc. It also developed CIRDAP Digital Institutional Repository (http://dspace.cirdap.org:8080) to connect with our CIRDAP member countries and other research organization for exchange of e-Resources using D-Space software so that anybody can access these resources easily. SAARC Secretariat can access to all CIRDAP e-resources by visiting as part of the partnership.

It is believed that this partnership will enrich both of the libraries and help researchers, scholars, development practitioners and other library users; and thus contribute to mutual vision of prosperous and thriving Asia.

**Joint Publication Initiative with Southeast University, Bangladesh**

CIRDAP in cooperation with Southeast University (SEU) organized a two-day long international conference on “Development of Micro, Small and Medium Enterprises (MSMEs) in Bangladesh: Sharing Asian Experiences” from March 5-6, 2016 at the Permanent Campus of SEU at Tejgaon in Dhaka, where a total of 20 papers were presented by representatives from seven different countries.

These papers have been proposed to publish a joint publication on Micro Small and Medium Enterprises (MSMEs). In this connection, Prof. Dr. Md. Abdul Hakim, Dean (Acting), School of Arts and Social Science and Chairman, Dept. of Economics, Southeast University visited CIRDAP on 26 September 2016,
and had a meeting with Director General of CIRDAP at the CIRDAP headquarters, where Director (ICD and Training) was also present.

**Editorial Board Meetings of APJORD**

The 48th and 49th Editorial Board Meetings of the Asia-Pacific Journal of Rural Development (APJORD) were held, with a view to selecting articles for the issue of July and December issues 2016, on 20 June 2016 and 27 November 2016 respectively at AVS Reddy Conference Hall (General Staff Meeting Room).

In the 48th Meeting, Dr. Ccep Effendi, former DG, CIRDAP started the meeting welcoming the honourable board members and introduced Mr. Tevita G. Boseiwaqa Taginavulau, new Director General of CIRDAP to the external members. Several agenda regarding APJORD were discussed in the meeting. The meeting expressed condolence over the death of Editorial Board Member Dr. Mahabub Hossain who passed away on 04 January 2016. Dr. Ccep Effendi requested the board members to propose name of new member for the Editorial Board. The name of Dr. Mustafa K. Mujeri, Executive Director, Institute for Inclusive Finance and Development (InM) and Former Director (Research), CIRDAP was proposed in the meeting and the board members unanimously agreed to include him. Dr. Vasanthi Rajendran, Editor of APJORD shared a proposal regarding partnership between SAGE publications and CIRDAP for marketing of APJORD and CIRDAP publications. She also made a presentation on the proposal detailing the terms and conditions of the proposal. The Board Members suggested examining pros and cons of the proposed agreement. On the other hand, several agenda were discussed in the 49th Board Meeting of APJORD.

**IT Services and Knowledge Dissemination**

**CGARD Centre at CIRDAP**

With the support from the Ministry of Rural Development, India, the National Institute of Rural Development and Panchayati Raj (NIRD&PR) took initiatives to set up the Virtualisation Learning Centre (VLC) and the Centre on Geo-informatics Applications for Rural Development (CGARD) at the CIRDAP ICT Centre in Dhaka. As a follow up of these initiatives, global tender was floated by CIRDAP on behalf of NIRD&PR to set up CGARD Centre. Tender Committee evaluated the technical bids and opened the financial bids. Comparative statement, accordingly, and work order were issued and the equipments have been installed successfully. The installed products are AO Scanner cum Plotter, A3 Printer, A4 Scanner, B/W Laser Printer, Handheld GPS with Cameras, Laptops, RGPS and Total Station. The main objectives of establishment of CGARD Centre are:

- To establish a state of the art infrastructure for Geo-informatics Applications Centre at CIRDAP, Dhaka consisting of Hardware, Software, Internet/Web Map Server (Spatial Data Server);
- To generate all digital data from maps, satellite data, GPS/DGPS and field data and form other Government, national and international sources and keep uploading for use at CIRDAP Geo-informatics Data Centre through Internet Map Server for wider applications across the CIRDAP.
Member Countries (CMCs) and dedicated networking, assessment, monitoring and guidelines and policy formulation in rural development sector through convergence;

- To develop technically qualified manpower for handling Geo-informatics applications in rural development sector in the CMCs on a sustained basis; and
- To document and share best and innovative practices on Geo-informatics Application among the CMCs for evolving country and region specific models, for optimum and efficient management.

**Launching Ceremony of Online Booking Management Software**

CIRDAP has developed Online Booking Management Software for CIRDAP Auditorium and International Conference Centre to facilitate clients for online booking and reservation. On 25 September 2016 at CIRDAP auditorium, it was inaugurated by the Director General (DG) of CIRDAP where all CIRDAP professional and staff were also present there. After the inauguration ceremony, the software has been opened to the clients.

**InfoRD.org**

CIRDAP has developed its InfoRural Development portal with more features in 2016. It is a repository of information on rural development of CMCs in particular, and in Asia-Pacific region in general.

Data, videos and best practices of CMCs find place here for sharing and learning from each other. This being a collaborative portal, contribution flows from the member countries. Thus the portal is the knowledge hub of CMCs. Visit the portal for latest information about rural development at www.infor.d.org

**CIRDAP Website**

CIRDAP has been developing a new website with smart look and more features since last year. In existing CIRDAP website, all recent CIRDAP publications were uploaded. Pictures, news and press releases of latest CIRDAP events as well as announcements were regularly uploaded on the website. The site is visited by many visitors from around the globe as measured by the site monitor.

**ICT Support and Services**

Information and Communication Technology (ICT) wing of ICD efficiently and sincerely render its services to the centre and its member countries. Regular trouble-shooting work and supply of computer peripherals were maintained without any hindrance through the year. About 40 e-mail accounts of CIRDAP professional are being maintained. An anti-virus server is also being maintained to protect computers from viruses. Network switches and routers are being maintained to provide broadband internet connection to CIRDAP staff. CIRDAP operates its online set-up in collaboration with Google and Bangla Net Ltd. Video conferencing facilities are provided to different CMCs or CLIs via Skype, as and when required.
Public Relations

During the year 2016, ICD maintained its public relations with insider and outsider stakeholders and ensured visibility of the Centre. Press releases on important events were regularly sent to the mass media, including the local daily and periodical newspapers, local TV channels and news agencies etc. Newspapers both English and Bangla have covered the events of CIRDAP. ICD maintained a good rapport relationship with the media throughout the year.

TV Interview: Discussion on CIRDAP and Barefoot College

On the occasion of 37th CIRDAP Foundation Day on 28 June 2016, a discussion programme was telecast by ATN News. Moderated by Mr. Richard Moreino, former CIRDAP DG Dr. Cecep Effendi and Mr. Sanjit Bunker Roy, the Founder of Barefoot College in India attended the discussion. The discussion focused on covering CIRDAP more interactive, visible and more vibrant. The interview was coordinated by ICD.

Library Services

CIRDAP Aziz-ul Haq Library (CAL) Services

Basic Library Services

Current awareness services, selected dissemination of information, referral services, reference services, bibliography services, photocopy services, reading room services, library plan, budget and reports were carried out during the year 2016. Basic orientations and briefings to distinguished visitors and scholars were provided. Regular library activities (e.g. accessioning of library books and periodicals, process of library materials, entry and update of database, and shelving of books/periodicals/newspapers etc) were carried out.

CAL Newspaper Clippings

It is compressive information services for researchers and experts interested in rural area for poverty alleviation in the Asia-Pacific region. Newspaper clippings mainly focused on agrarian development, institutional/infrastructural development, resource development (including human resources and employment) were accomplished.

CIRDAP Online Newspaper Clipping Services have been further strengthened. CAL newspaper clipping services are being sent to the professional staffs of CIRDAP in every month and hard copies are kept for all professionals. Some development news collected by CIRDAP Library has been published on CDD.
News folders are maintained under the following topics: Agriculture and Rural development, Climate Change and Global Warming, Poverty Alleviation, ICT for Rural Development, Sustainable Development, Food Security and Nutrition, Rural Education, SME Development, CMCs Decentralisation and Good Governance, Water and Sanitation, Disaster and Risk Reduction, Rural Technology Development, Renewable Energy, Micro credit and Micro Finance etc.

**CIRDAP develops Digital Institutional Repository**

CIRDAP has developed a Digital Institutional Repository with a view to connecting with CIRDAP member countries through sharing resources, knowledge and information on integrated and sustainable rural development and poverty alleviation with the D-Space Software. It is an online archive for collecting, preserving and disseminating digital copies of documents and publications of CIRDAP. It provides open access to all institutional documents and creates global visibility of CIRDAP's scholarly research, reports and publications or any documents in digital format.

Around 300 CIRDAP Publications have already been uploaded in D-space. Through Digital Institutional Repository of CIRDAP anybody can access the following CIRDAP Publications:

- Asia Pacific Journal of Rural Development (APJORD)
- Rural Development Reports
- CIRDAP Development Digest (CDD)
- Annual Reports
- News Clippings from CMCs
- Special Books
- Collected E-Books
- CIRDAP E-News
- Highlights of CIRDAP
- CIRDAP Video
- CIRDAP GC Reports
- CIRDAP EC Reports
- CIRDAP TC Reports

**E-books Collection**

CIRDAP Aziz-ulHaq Library (CAL) regularly collects free e-books and other resources related to rural development and poverty alleviation. Around 800 e-books have been added to Library share folder. Only CIRDAP staffs can access to those e-books through the local network of the office.

**Quarterly CAL E-abstract Services**

In 2016, Quarterly E-abstracts were sent to the insider and outsider stakeholders of CIRDAP. CAL E-abstract is a compendium of newly published articles (abstracts and citation) related to Rural Development (RD) and Poverty Alleviation (PA) in the Asia-Pacific region. Articles are compiled quarterly and sent by mail for easy access of current literature on RD and PA. CAL collects articles from received journals available in open and subscribed sources, and makes them available through e-Abstract services.

**Success Stories from CMCs**

CIRDAP Aziz-ulHaq (CAL) regularly collects success stories from CIRDAP member countries (CMCs) in different fields of rural development. Compilation of success stories will be published before EC and GC
Meeting to be held in 2017. Some important and innovative stories have been disseminated by mail to CIRDAP staff and professionals.

**CAL News and Article Alerts**

Through the “CAL News Alerts” initiative, CIRDAP staffs can read important and interesting news immediately and through “CAL Articles Alerts” staff can read current articles related to rural development and poverty alleviation which are published in newspapers in CMCs and various web resources. It has been send to staffs by mail fortnightly.

**Collecting Free Databases**

CAL collects rural development related free databases which are available on various journal websites (for example: Social Science Research Network (SSRN), JSTOR, Research gate etc.) Free library websites are, for instance, the World Bank Open Knowledge Repository (OKR), ADB Library, UNDP, IFAD and OECD to disseminate latest rural development related knowledge and information for CIRDAP professionals with free of cost.

**Directory of Rural Development Experts**

CAL is preparing a directory of rural development experts from CIRDAP member countries (CMCs) which is now under progress. This will help CMCs finding information about experts on RD and PA.

**Annotated Bibliography on IRD**

CAL is preparing an annotated bibliography on integrated rural development (IRD). Bibliographic entries mostly cover the period 2010-2017. It will help development communities particularly researchers in the region (Bangladesh) in their literature search related to IRD. The Bibliography will be published before EC and GC Meeting to be held in 2017.

**Library Facebook Page**

CIRDAP Library Facebook page is regularly updated. Latest library related information has been added to the CIRDAP Library Facebook page for dissemination of information.

**Publication Exchange Programme**

CAL regularly exchanges publications mainly Journals and CDD with CMCs and other regional and national libraries.

**Others**

**Training on Trimble GPS**

Mr. Sunil Krishnan, Sales Manager-SAARC Region, Survey Division from Trimble Navigation India Pvt. Ltd, India, conducted a day-long operational training on “Trimble Global Positioning System (GPS) Hardware and related Software” on 8 September 2016 at CIRDAP headquarters. DG CIRDAP presided over the programme explaining the importance of GIS in all spheres of rural development. Mr. Waliul Hasnat, Computer Programmer, Mr. M.H. Kawsar Rudro, Asst. Information and Communication Officer and Mr. Mohammad Abu Saleh Siddique, Publication Assistant from CIRDAP at tended the training.
Training Course on CPA Marketing

ICD organised paid training course on CPA Marketing during 12 November - 23 December 2016 and 10 December 2016 – 27 January 2017 at ICT Centre, CIRDAP, Dhaka. A total of 22 persons attended the training. It was an initiative hiring expert from outside by CIRDAP as a part capacity building among youth.

ICD Intern’s Presentation

Ms. Rumi Akter, a graduate from the Department of International Relations, University of Dhaka worked as intern for the duration of three months in CIRDAP. During her internship, she was assigned to do a desk research on “Aspects of Rural Development”. She delivered a presentation on 02 October 2016 at AVS Reddy Conference Hall where DG CIRDAP along with other CIRDAP professional and general staff were present. She submitted a report on the basis of her findings on the topic. During her internship, she was trained to prepare reports, research citations and presentation.

Staff Participation

1. Engr. Md. Waliul Hasnat, Computer Programmer and Mr. Mohammad Abu Saleh Siddique, Publication Assistant, CIRDAP participated in a seminar on "SMART Water and Sewer Solutions and Geospatial Solutions by Bentley Systems Inc. USA held on 22 March 2016 at A.S. Mahmud Seminar Hall, the Daily Star, Dhaka. Mr. KarthikSundaresan, Application Engineer, Hydraulic Modeling and GIS Software, Bentley Systems Inc. USA was the key speaker and delivered presentations on Water Supply, Sewer Design and Hydraulics Modelling - Best Practices; Water, Sewer Utilities Operations by Owner/Operators; Emerging Trends in GIS/ Mapping Technology; Property Tax Management System, Land Records Management System; and Reality Modeling Solutions.

2. MH Kawsar Rudro, AICO, CIRDAP participated in two-day long policy dialogue on "Social Enterprise: Impact and Opportunities" organised by British Council Bangladesh held from 24-25 February 2016 in Dhaka, Bangladesh. He shared CIRDAP's experience and initiatives to foster entrepreneurship and employment generation. The policy dialogue had sessions on Health, Agriculture, Creative Industry, Technology, Impact Measurement and Communication participated by national and international experts on Social Enterprise.

3. Four nominated persons from CIRDAP viz. Mr. Md. Shafiqur Rahman, National Officer, Engr. WaliulHasnat, Computer Programmer, Dr. Usharani Boruah, Librarian, Mr. M. M.H. Kawsar Rudro, Assistant Information and Communication Officer, and Mr. Mohammad Abu Saleh Siddique, Publication Assistant participated in the Celebration of 32nd SAARC Charter Day and International Year of Pulses 2016 held on 08 December 2016 at the Bangladesh Agricultural Research Council (BARC) auditorium.

4. Publication Assistant of CIRDAP also participated in a session on Emerging New Technologies of the ‘5th National WUB ComTech Festival’ organised by World University of Bangladesh (WUB) on 24 November, 2016 at the Panthapath campus auditorium of the University in Dhaka.
Administration and Finance

Administration
- Policy Body Meetings
- Human Resource
- Support Services
- Auditorium and CICC

Finance
- Auditor’s Report
- Financial Statement of 2016
The major activities of the Administration and Finance Division are to provide administrative support services to the CIRDAP in achieving the Center’s objectives in an effective, efficient and economic manner. The services include arranging meetings of the CIRDAP Policy Body [i.e. Technical Committee (TC)] and implementation of the decisions of the aforementioned meetings related to the administration and financial matters. The Division also responsible to arrange recruitment/separation of staff, extension of tenure/increment of the staff members, procurement and maintenance of office premises/properties/campus and residential accommodation for professional staff members, protocol duties, management of CIRDAP auditorium/cafeteria, liaison with Ministries of Foreign Affairs, Ministry of Finance, LGRD&C, Housing & Public Works and other concerned departments for ensuring all diplomatic facilities and regular maintenance and renovation work of CIRDAP Complex etc.

The Division recommends and administers financial policies/procedure and arranges interim and final audit work of the Centre. It prepares annual and biannual Programme Works and Budget (PWB), maintains and records expenditures of different projects and reports in local and foreign currency.

**Administration**

**Thirty-First CIRDAP Technical Committee Meeting (TC-31)**

Last year, the Thirty First meeting of CIRDAP Technical Committee (TC-31) was held in Hotel Premiera, Kuala Lumpur, Malaysia on 25th May, 2016. TC Members from all the CIRDAP Member Countries (CMCs) except Afghanistan and Vietnam attended the Meeting. Observers and representatives from the development partners were also present. To conduct the above mentioned programmes all kinds of administrative, logistic, protocol and financial support were provided by the Administration and Finance Division.

**Farewell to outgoing DG and welcome to new DG**

CIRDAP bade adieu to outgoing DG Dr. Cecep Effendi and welcomed to new DG Mr. Tevita Gadrulevu Boseiwaqa Taginavulau in a ceremony which was organized on 26 June 2016 at the CIRDAP International Conference Centre (CICC), Dhaka. In honour of outgoing DG and Designate DG, an iftar party was organized. Administration provided all necessary administrative and logistic supports in the farewell of the Former Director General.

**Appointment**

Administration followed all rules and procedure of CIRDAP during appointment of staff members to ensure transparency and fairness.
The following staff members were recruited during 2016:

<table>
<thead>
<tr>
<th>Category</th>
<th>Name</th>
<th>Designation</th>
<th>Date of Joining</th>
</tr>
</thead>
<tbody>
<tr>
<td>Professional</td>
<td>Mr. Saeed Ahmed Reza</td>
<td>Director (Admin. &amp; Finance)</td>
<td>07.02.2016</td>
</tr>
<tr>
<td>General Service</td>
<td>Ms. Aparna Roy</td>
<td>Secretary (Admin. &amp; Finance)</td>
<td>14.08.2016</td>
</tr>
<tr>
<td>Short Term</td>
<td>Mr. Nazib Neaz</td>
<td>Executive Assistant to DG</td>
<td>07.08.2016</td>
</tr>
<tr>
<td></td>
<td>Mr. Shahariar Haque</td>
<td>Supervisor (CICC &amp; Aud.)</td>
<td>03.05.2016</td>
</tr>
<tr>
<td></td>
<td>Mr. Md. Raju Ahmed</td>
<td>Cook</td>
<td>20.11.2016</td>
</tr>
</tbody>
</table>

Separation

Late Mr. Shidharta Sen Gupta, Property & Supply Assistant passed away on 14 September, 2016. All professionals and staff expressed their condolence to the bereaved family members. Necessary supports were provided by the Administration and Finance Division during the separation.

The following staff members were separated from the services during 2016:

<table>
<thead>
<tr>
<th>Category</th>
<th>Name</th>
<th>Designation</th>
<th>Date of Joining</th>
</tr>
</thead>
<tbody>
<tr>
<td>General</td>
<td>Mr. Nasim Al-Rashid</td>
<td>Secretary (Research)</td>
<td>22.02.2016</td>
</tr>
<tr>
<td>Service</td>
<td>Mr. David Hilton</td>
<td>Assistant Programme Officer (PPD)</td>
<td>25.10.2016</td>
</tr>
</tbody>
</table>

Internship Programme

During the year of 2016, two interns viz. Ms. Rumi Akter from Department of International Relations, University of Dhaka, and Ms. Farasha Sayeed from Department of Media and Communication, Independent University completed their internship under the DG’s Office and ICD Division respectively. The Administration and Finance Division provided necessary support to the interns.

Personnel Advisory Committee

The Personnel Advisory Committee (PAC) of CIRDAP advised the Director General regarding all appointment, promotion, renewal of tenure, confirmation of appointment, separation/termination of the staff members and other HR related matters. During 2016, six (06) PAC meetings were convened for confirmation, renewal and separation of services of CIRDAP staff members as per policy and procedures of CIRDAP with a view to ensure transparency.

Protocol Support

Administration provided required protocol support services e.g. arranging ticket and PTA, attended airport to receive and see-off the traveler, arranged accommodation, food transport etc., liaison embassies located in Dhaka and other CMCs for the visas for the traveler in connection with all the CIRDAP programmes held during 2016. Protocol services were also extended to the expatriate staffs of CIRDAP in getting renewal of their passport/visa, arrangement for accommodation along with required maintenance and renewal of agreements with the landlord for the tenancy of the Directorial staff etc. with a view to ensuring compliance and uninterrupted services.

Purchase and Maintenance Committee (PMC)

The Purchase and Maintenance Committee of CIRDAP considers the cost, quality, necessity etc. regarding any purchase of property/supply/equipment etc. of the Centre and provides impartial & fair
suggestion/recommendation/comment in order to take decision by the Authority and Management. The Purchase and Maintenance Committee ensured that all purchases has been done according to OM and SOP and to the best interest of CIRDAP. The meetings of the Committee are held whenever the need arises. Purchase and Maintenance Committee (PMC) also recommended for purchasing of different office stationeries, toiletries, cleaning materials, office furniture, air-condition, computer, projector, scanner, printer, toner and lawnmower machine equipments etc.

Transportation

Necessary repairing, maintenance, denting, painting and regular servicing work of all the vehicles of CIRDAP were arranged from Navana Toyota Service Centre which is the only service center of Toyota Co. Japan in Bangladesh. Arrangements for getting insurance, validity and fitness certificate were made of all the vehicles of CIRDAP.

Renovation/Maintenance Work

Painting works of inside and outside of the CIRDAP Main building, front side of CIRDAP Annex building (Auditorium building), Boundary wall, Cleaning of Sewerage Line, repairing works of Cafeteria, Mosque and Ansar Camp were done by the Public Works Department (PWD). Necessary measures were also taken for beautification of garden including cutting of grass and cleaning of garbage and preparation of vats for planting seasonal flower. Re-filling of Firefighting equipment, repairing of Photocopy machine, servicing of the Air-conditions and Generator were also made.

37th CIRDAP Foundation Day Programme

CIRDAP celebrated its 37th Foundation Day programme on 28 June 2016 in CIRDAP Headquarters with a Lecture on “The Barefoot College: The 21st Century Gandhian Model to Sustainability” by Mr. Sanjit Bunker Roy, the Founder of Barefoot College in India. To mark the day Administration provided all necessary supports.

Support Services to the Programme Division

During 2016, Administration and Finance Division provided support services to the Programme Divisions as and when required in terms of budgetary allocation and other relevant issues.

Award Giving Ceremony

An award giving ceremony of CIRDAP was held at AVS Reddy Conference Hall (General Staff Meeting Room) on 30 June 2016. Former DG and new DG handed over the Awards to the staff. Awards were given in three categories as follows: a) Performance Award-2015, b) Long Term Service Award, and c) Special Award. Administration provided all necessary supports in this regard.

Auditoriums and CICC

2016 was an excellent year for CIRDAP Auditorium and CICC as the CICC team had organized 255 programme successfully which is also a record in CIRDAP history. The net income from the hall rent, food and others was US$ 99,382.67.

New online reservation system for CIRDAP Auditorium and CICC was also introduced in 2016. All the major procurement for CICC and Auditorium was also accomplished in 2016 which included PA system, cordless microphone, table and chair for CICC dining hall, table cloths and jalwar, electric lights, adjust fan for toilets etc. Apart from procurement, all necessary civil, electrical and other works of the CIRDAP Auditorium and CICC were done by PWD during the year. Necessary repairing works of the air-conditioning, PA system and furniture of the CICC & Auditorium were also done by PWD and partly done by outsource company.
Review Committee Meetings

CIRDAP initiated the preparation for a strategic paper on Strengthening CIRDAP as recommended by the policy bodies meetings held in Nadi, Fiji in 2015 and guidelines/suggestions made during the 31st Technical Committee Meeting (TC-31) held in Kuala Lumpur in 2016. Administration and Finance Division provided all necessary support services as and when required to make the meetings of the Review Committee on Strengthening CIRDAP successful during the year of 2016.

Finance

CIRDAP has two main sources of funds: (i) regular contribution from the CMCs for the administrative budget (General Fund), and (ii) Grants from the donor countries/agencies for programmatic activities (Trust Fund).

USD 775,320.98 was received as contribution and others out of which USD 683,742.42 was utilized efficiently for general/operating expenses to ensure effective support to the programme for the year of 2016. Similarly, USD 27,221.80 was utilized for programme purposes though only USD 22,217.70 was received/allocated from donor countries/agencies.

Audit of the Accounts

The 18th Biennium Financial Statements of the Centre for the year 2014-2015 was audited by Mr. Lito Q. Martin, International Audit and Relations Office of Quezon City, Philippines on 18 May 2016. The auditor certified the financial statement as “True and fair”. The audit for the interim Financial Statement of 2016 was completed by Mr. A.J.L. Wimalaratne, Superintendent of Audit, Auditor General’s Department of Sri Lanka on 04 September 2017. The auditor has expressed an unmodified opinion on the fairness of presentation of the Financial Statement of 2016.

The audited financial information for 2016 is furnished below:

<table>
<thead>
<tr>
<th>Sl.</th>
<th>Name of Fund</th>
<th>Amount in US$</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>General Fund (GF)</td>
<td>781,522.72</td>
</tr>
<tr>
<td>2</td>
<td>Trust Fund (TF)</td>
<td>70,411.16</td>
</tr>
<tr>
<td>3</td>
<td>Working Capital Fund (WCF)</td>
<td>130,317.00</td>
</tr>
<tr>
<td>4</td>
<td>Depreciation Reserve Fund (DRF)</td>
<td>144,439.86</td>
</tr>
<tr>
<td>5</td>
<td>Special Reserve Fund (SRF)</td>
<td>2,229.12</td>
</tr>
<tr>
<td>6</td>
<td>Regional Cooperation Fund (RCF)</td>
<td>124,876.86</td>
</tr>
<tr>
<td>7</td>
<td>Corpus Fund (CF)</td>
<td>321,395.41</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>1,575,192.13</td>
</tr>
</tbody>
</table>
The following are the main points from the document:

1. Transparency and fairness in the appointment of staff members were ensured.
2. Administration followed all rules and procedures of CIRDAP during the appointment of staff members.
3. Former Director General (DG) Boseiwaqa Taginavulau was paid an iftar party in honor of his outgoing and the appointment of the new DG Mr. Tevita Gadrulevu.
4. TC Members from all CIRDAP Member Countries (CMCs) except Afghanistan and Vietnam attended the meeting held in Kuala Lumpur, Malaysia on 25th May, 2016.
5. Last year, the Thirty First meeting of CIRDAP Technical Committee (TC-31) was held in Hotel Premiera, Kuala Lumpur, Malaysia on 25th May, 2016.
6. CIRDAP maintains and records expenditures of different projects and reports in local and foreign currency.
7. The Division recommends and administers financial policies/procedures and arranges intermittent and final audits of the Centre. It prepares annual and biannual Programme Works and Budget (PWB).
8. The services to the CIRDAP in achieving the Center's objectives in an effective, efficient and economic manner. The services include arranging meetings of the CIRDAP Policy Body [i.e. Technical Committee (TC)] and implementation of the decisions of the aforementioned meetings related to the administration issues.
9. The Personnel Advisory Committee (PAC) of CIRDAP advised the Director General regarding all appointment, promotion, renewal of tenure, confirmation of appointment, separation/termination of the services of CIRDAP staff members as per policy and procedures.
10. Administration provided necessary support to the interns in their internship under the DG’s Office and ICD Division.
11. Late Mr. Shidhartha Sen Gupta, Property & Supply Assistant passed away on 14 September, 2016. All necessary arrangements were provided by the Administration and Finance Division during the separation.
12. The Purchase and Maintenance Committee of CIRDAP considers the cost, quality, necessity etc. regarding any purchase of property/supply/equipment etc. of the Centre and provides impartial & fair enunciation.
13. CIRDAP General Fund
   - The following Staff members were separated from the services during 2016:
   - The following Staff members were recruited during 2016:

### CIRDAP General Fund

**CIRDAP Fund Status as at 31st December 2016 [Amount in US$]**

- **General Fund (GF)**
- **Trust Fund (TF)**
- **Working Capital Fund (WCF)**
- **Depreciation Reserve Fund (DRF)**
- **Special Reserve Fund (SRF)**
- **Corpus Fund (CF)**

### CIRDAP General Fund (General/Operating Expenses)

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Budget</td>
<td>810,568.00</td>
<td>685,425.00</td>
<td>810,568.00</td>
<td>771,811.00</td>
<td>786,220.00</td>
<td>7659,570.00</td>
<td>742,256.00</td>
<td>893,262.00</td>
</tr>
<tr>
<td>Actual</td>
<td>608,325.00</td>
<td>570,392.00</td>
<td>690,967.00</td>
<td>722,698.00</td>
<td>651,151.00</td>
<td>535,085.00</td>
<td>641,389.00</td>
<td>683,742.42</td>
</tr>
</tbody>
</table>
The major activities of the Administration and Finance Division are to provide administrative support services to the CIRDAP in achieving the Center's objectives in an effective, efficient and economic manner. The services include arranging meetings of the CIRDAP Policy Body [i.e. Technical Committee (TC)] and implementation of the decisions of the aforementioned meetings related to the administration and financial matters. The Division also responsible to arrange recruitment/separation of staff, extension of tenure/increment of the staff members, procurement and maintenance of office premises/properties/campus and residential accommodation for professional staff members, protocol duties, management of CIRDAP auditorium/cafeteria, liaison with Ministries of Foreign Affairs, Ministry of Finance, LGRD&C, Housing & Public Works and other concerned departments for ensuring all diplomatic facilities and regular maintenance and renovation work of CIRDAP Complex etc.

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Farewell to outgoing DG and welcome to new DG

CIRDAP bade adieu to outgoing DG Dr. Cecep Effendi and welcomed to new DG Mr. Tevita Gadrulevu Boseiwaqa Taginavulau in a ceremony which was organized on 26 June 2016 at the CIRDAP International Conference Centre (CICC), Dhaka. In honour of outgoing DG and Designate DG, an iftar party was organized. Administration provided all necessary administrative and logistic supports in the farewell of the Former Director General.

Appointment

Administration followed all rules and procedure of CIRDAP during appointment of staff members to ensure transparency and fairness.

Separation

Late Mr. Shidhartha Sen Gupta, Property & Supply Assistant passed away on 14 September, 2016. All professionals and staff expressed their condolence to the bereaved family members. Necessary supports were provided by the Administration and Finance Division during the separation.

The following staff members were separated from the services during 2016:

Internship Programme

During the year of 2016, two interns viz. Ms. Rumi Akter from Department of International Relations, University of Dhaka, and Ms. Farasha Sayeed from Department of Media and Communication, Independent University completed their internship under the DG's Office and ICD Division respectively. The Administration and Finance Division provided necessary support to the interns.

Personnel Advisory Committee

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Protocol Support

Administration provided required protocol support services e.g. arranging ticket and PTA, attended airport to receive and see-off the traveler, arranged accommodation, food transport etc., liaison embassies located in Dhaka and other CMCs for the visas for the traveler in connection with all the CIRDAP programmes held during 2016. Protocol services were also extended to the expatriate staffs of CIRDAP in getting renewal of their passport/ visa, arrangement for accommodation along with required maintenance and renewal of agreements with the landlord for the tenancy of the Directorial staff etc. with a view to ensuring compliance and uninterrupted services.

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Administration followed all rules and procedure of CIRDAP during appointment of staff members to
Appointment Former Director General.

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Conference Centre (CICC), Dhaka. In honour of outgoing DG and Designate DG, an iftar party was
CIRDAP bade adieu to outgoing DG Dr. Cecep Effendi and welcomed to new DG Mr. Tevita Gadrulevu
Farewell to outgoing DG and welcome to new DG partners were also present. To conduct the above mentioned programmes all kinds of administrative, logistic,

except Afghanistan and Vietnam attended the Meeting. Observers and representatives from the development
Kuala Lumpur, Malaysia on 25th May, 2016. TC Members from all the CIRDAP Member Countries (CMCs)
Thirty-First CIRDAP Technical Committee Meeting (TC-31)

audit work of the Centre. It prepares annual and biannual Programme Works and Budget (PWB),
The Division recommends and administers financial policies/procedure and arranges interim and final
duties, management of CIRDAP auditorium/cafeteria, liaison with Ministries of Foreign Affairs, Ministry
diplomatic facilities and regular maintenance and renovation work of CIRDAP Complex etc.
Duties, management of CIRDAP auditorium/cafeteria, liaison with Ministries of Foreign Affairs, Ministry
diplomatic facilities and regular maintenance and renovation work of CIRDAP Complex etc.
The services include arranging meetings of the CIRDAP Policy Body [i.e. Technical Committee
services to the CIRDAP in achieving the Center's objectives in an effective, efficient and economic
The major activities of the Administration and Finance Division are to provide administrative support
Administration

The following staff members were separated from the services during 2016:
Separation

The following staff members were recruited during 2016:
Recruitment

During the year of 2016, two interns viz. Ms. Rumi Akter from Department of International Relations,

University of Dhaka, and Ms. Farasha Sayeed from Department of Media and Communication,

Independent University completed their internship under the DG’s Office and ICD Division respectively.

The Personnel Advisory Committee (PAC) of CIRDAP advised the Director General regarding all

staff members and other HR related matters. During 2016, six (06) PAC meetings were convened for

confirmation, renewal and separation of services of CIRDAP staff members as per policy and procedures

Protocol Support
Administration provided required protocol support services e.g. arranging ticket and PTA, attended airport

to receive and see-off the traveler, arranged accommodation, food transport etc., liaison embassies located

in Dhaka and other CMCs for the visas for the traveler in connection with all the CIRDAP programmes

held during 2016. Protocol services were also extended to the expatriate staffs of CIRDAP in getting

renewal of their passport/visa, arrangement for accommodation along with required maintenance and

Purchase and Maintenance Committee (PMC)
The Purchase and Maintenance Committee of CIRDAP considers the cost, quality, necessity etc. regarding

ensuring compliance and uninterrupted services.

The annexed schedules, statements and working notes form an integral part of these statements.

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2014-2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Audited Amount in US$</td>
<td>Audited Amount in US$</td>
</tr>
<tr>
<td><strong>Assets</strong></td>
<td>2016</td>
<td>2014-2015</td>
</tr>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash in Hand</td>
<td>3,515.81</td>
<td>2,159.47</td>
</tr>
<tr>
<td>Cash at Banks</td>
<td>441,050.95</td>
<td>516,284.18</td>
</tr>
<tr>
<td>Investment at Banks</td>
<td>441,328.52</td>
<td>444,232.64</td>
</tr>
<tr>
<td><strong>Cash and cash equivalents</strong></td>
<td><strong>885,895.28</strong></td>
<td><strong>962,676.29</strong></td>
</tr>
<tr>
<td>CMC Contribution Receivables</td>
<td>670,335.26</td>
<td>559,403.62</td>
</tr>
<tr>
<td>Advance to Staff</td>
<td>9,073.21</td>
<td>16,790.21</td>
</tr>
<tr>
<td>Pre -payments and Deposits</td>
<td>4,687.96</td>
<td>4,188.75</td>
</tr>
<tr>
<td>Other Receivables</td>
<td>17,687.75</td>
<td>3,029.03</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td><strong>1,587,679.46</strong></td>
<td><strong>1,546,087.90</strong></td>
</tr>
<tr>
<td><strong>Non -Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Furniture, Fixtures &amp; Equipment</td>
<td>37,242.20</td>
<td>59,895.13</td>
</tr>
<tr>
<td>Transportations Equipment (DRF)</td>
<td>35,314.52</td>
<td>68,315.53</td>
</tr>
<tr>
<td><strong>Total Non -Current Assets</strong></td>
<td><strong>72,556.72</strong></td>
<td><strong>128,210.66</strong></td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>1,660,236.18</strong></td>
<td><strong>1,674,298.56</strong></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Advance Auditorium Income</td>
<td>5,314.50</td>
<td>-</td>
</tr>
<tr>
<td>Accounts Payable/Accrued Liability</td>
<td>35,573.79</td>
<td>22,558.63</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td><strong>40,888.29</strong></td>
<td><strong>22,558.63</strong></td>
</tr>
<tr>
<td><strong>Non -Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revaluation Reserve</td>
<td>44,155.76</td>
<td>102,222.09</td>
</tr>
<tr>
<td><strong>Fund Balance</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund (GF)</td>
<td>781,522.72</td>
<td>756,262.08</td>
</tr>
<tr>
<td>Trust Fund (TF)</td>
<td>70,411.16</td>
<td>70,538.77</td>
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<tr>
<td>Working Capital Fund (WCF)</td>
<td>130,317.00</td>
<td>130,317.00</td>
</tr>
<tr>
<td>Depreciation Reserve Fund (DRF)</td>
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<td>148,351.89</td>
</tr>
<tr>
<td>Special Reserve Fund (SRF)</td>
<td>2,229.12</td>
<td>3,113.09</td>
</tr>
<tr>
<td>Regional Cooperation Fund (RCF)</td>
<td>124,876.86</td>
<td>141,087.80</td>
</tr>
<tr>
<td>Corpus Fund (CF)</td>
<td>321,395.41</td>
<td>299,847.21</td>
</tr>
<tr>
<td><strong>Total Fund Balance</strong></td>
<td><strong>1,575,192.13</strong></td>
<td><strong>1,549,517.84</strong></td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>1,660,236.18</strong></td>
<td><strong>1,674,298.56</strong></td>
</tr>
</tbody>
</table>

* The annexed schedules, statements and working notes form an integral part of these statements.

Finance Officer
Dhaka, 4 September 2017

Director (Admin. and Finance)
Dhaka, 4 September 2017

Director General
Dhaka, 4 September 2017

ANNUAL REPORT 2016
## Centre on Integrated Rural Development for Asia and the Pacific (CIRDAP)
### General Fund (GF)
#### Statement of Income and Expenditure
##### For the year 2016

<table>
<thead>
<tr>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CIRDAP Member Country Contribution</td>
<td>636,861.00</td>
<td>1,251,568.14</td>
</tr>
<tr>
<td>Auditorium Income</td>
<td>99,382.67</td>
<td>339,938.52</td>
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<tr>
<td>Assets retained from DRF</td>
<td>-</td>
<td>36,000.00</td>
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<tr>
<td>Miscellaneous Income</td>
<td>39,077.31</td>
<td>20,652.50</td>
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<tr>
<td><strong>Total Income</strong></td>
<td>775,320.98</td>
<td>1,648,159.16</td>
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<tr>
<td><strong>Expenditure</strong></td>
<td></td>
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<tr>
<td>Professional Staff Salary</td>
<td>200,225.49</td>
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<tr>
<td>General Staff Salary</td>
<td>201,531.84</td>
<td>341,625.42</td>
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<tr>
<td>General Staff Overtime</td>
<td>2,163.63</td>
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<tr>
<td>Common Staff Cost</td>
<td>92,977.48</td>
<td>135,013.17</td>
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<tr>
<td>Official Travels</td>
<td>66,529.25</td>
<td>192,939.34</td>
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<tr>
<td>External Audit</td>
<td>4,340.00</td>
<td>8,069.00</td>
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<tr>
<td>General Operating Expenses</td>
<td>112,599.92</td>
<td>249,275.81</td>
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<tr>
<td>Supplies and Materials</td>
<td>3,374.81</td>
<td>8,743.49</td>
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<tr>
<td><strong>Sub -Total</strong></td>
<td>683,742.42</td>
<td>1,176,474.48</td>
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<tr>
<td>Interest Allocated to SRF</td>
<td>-</td>
<td>21,695.42</td>
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<tr>
<td>Member Contribution waived for 2014</td>
<td>-</td>
<td>17,122.00</td>
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<tr>
<td>Auditorium Income &amp; Interest allocated to CF</td>
<td>-</td>
<td>140,085.71</td>
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<td><strong>Total Expenditure</strong></td>
<td>683,742.42</td>
<td>1,355,377.61</td>
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<tr>
<td><strong>Excess/(Deficiency) of Income over Expenditure</strong></td>
<td>91,578.56</td>
<td>292,781.55</td>
</tr>
</tbody>
</table>

*The annexed schedules, statements and working notes form an integral part of these statements.*

Finance Officer  
Dhaka, 4 September 2017

Director (Admin. and Finance)  
Dhaka, 4 September 2017

Director General  
Dhaka, 4 September 2017
<table>
<thead>
<tr>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Allocation from Special Reserve Fund</td>
<td>7,815.95</td>
<td>22,010.42</td>
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<tr>
<td>Contribution Received</td>
<td>12,331.35</td>
<td>2,283.30</td>
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<td>Received from ICD Rental &amp; Others</td>
<td>2,070.40</td>
<td>93,135.32</td>
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<tr>
<td><strong>Total Income</strong></td>
<td><strong>22,217.70</strong></td>
<td><strong>117,429.04</strong></td>
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<table>
<thead>
<tr>
<th>Expenditure</th>
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<tbody>
<tr>
<td>Research Projects</td>
<td>7,497.98</td>
<td>8,798.11</td>
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<tr>
<td>Pilot Projects</td>
<td>-</td>
<td>4,862.00</td>
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<tr>
<td>Training Projects</td>
<td>6,318.71</td>
<td>118,185.99</td>
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<tr>
<td>Documentation &amp; Information Projects</td>
<td>13,405.11</td>
<td>24,264.77</td>
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<td><strong>Total Expenditure</strong></td>
<td><strong>27,221.80</strong></td>
<td><strong>156,110.87</strong></td>
</tr>
</tbody>
</table>

| Excess/(Deficiency) of Income over Expenditure | | |
|-----------------------------------------------|--------------------------|
|                                               | (5,004.10)               |

*The annexed schedules, statements and working notes form an integral part of these statements.*
**Mr. Tevita G. Boseiwaqa Taginavulau, Fiji**  
Master’s in Business Administration, University of the South Pacific, Fiji  
Post Graduate Diploma in Development Studies; and Education  
Bachelor of Arts in Geography, and Diploma in Education  
Email: dgcirdap@cirdap.org

**Director General**

Mr. Tevita G. Boseiwaqa Taginavulau has joined as Director General CIRDAP on 6th July 2016 with the required qualifications, experiences and the capacity to steer the organization to greater levels.

He began his career as a secondary school teacher and rose through the ranks to the upper echelon of the Fiji Public Service where he held positions as Director, Deputy Secretary and finally as a Permanent Secretary.

Mr. Taginavulau has worked in various Ministries within Fiji Public Service in a span of 31 years. These Ministries include the Ministry of Education, Office of the Prime Minister, Ministry of Indigenous Affairs, Ministry of Provincial (Rural) Development & Disaster Management, Ministry of Defence and National Security and Ministry of Lands & Mineral Resources.

While serving in these Ministries and attending numerous Training/Workshops and high level Conferences at the local, regional and international level, he has gained wide experience and exposure in research and policy formulation, rural development, rural education, land and mineral resource management, institutional strengthening and human resource development.

He was also instrumental in planning and implementing some aspects of Fiji Government Reforms relating to the roles of the high positions he held in various Ministries. This include among others, the Land Reform through the Committee on Better Utilisation of Land, Integrated Rural Development Framework, Geospatial Information Management initiative and Organisation Restructure of the Ministry of Lands and Mineral Resources.

He has also been the Chairperson and member of various Government Boards and Committees.

**Dr. Vasanthi Rajendran, India**  
Ph.D in Economics, Osmania University, Hyderabad, India  
Masters in Economics, University of Madras, India  
Post Graduate Diploma in Journalism and Communication, BVB, India  
E-mail: vasanthi@cirdap.org; vasanthi1359@gmail.com

**Director, Information and Communication Division and Training Division a.i.**

An Information, Education and Communication (IEC) expert, Dr. Vasanthi Rajendran has contributed to strengthening youth and rural development documentation in India. Prior to joining CIRDAP, she worked at Centre for Media and Rural Documentation, National Institute of Rural Development (NIRD), Hyderabad, India. She also worked as Faculty Head, Research, Evaluation, Documentation and Dissemination Division with Rajiv Gandhi National Institute of Youth Development (RGNIYD), Tamil Nadu, India. Her areas of interest are Rural Wage Employment, Development Communication, Women in Governance and Youth Development.
Dr. Vasanthi has edited over 300 books on rural and youth development and published several articles in reputed journals. During her stay for two and a half decades at NIRD and RGNIYD India, she has conducted over 100 training programmes for national and international participants on various facets of Rural Communication and Youth Development. She participates regularly as a Resource person in South Asian Regional Conferences on ‘Promoting Gender Responsive Politics’ organised by South Asia Partnership International (SAPI).

Dr. Vasanthi initiated and coordinated the first ever Youth Development Index Project for India and the Indian Youth in New Millennium Study. She also developed India’s exclusive Youth Portal and started the first ever Journal of Youth Development ‘Endeavour’. She has designed several Capacity Building Modules for Youth viz, on Right to Information, Environment, Poverty Alleviation, Career Counseling etc. and conducted several research studies on youth issues besides compiling a Statistical Profile of Youth in India. Dr. Vasanthi joined CIRDAP in March 2011.

Ms. Eva Benita A. Tuzon, Philippines
[Doctor of Public Administration (completed course work), National College of Public Administration and Governance, University of the Philippines, Quezon City, Philippines] M. A. in Community Development, College of Social Work and Community Development, University of the Philippines, Philippines
E-mail: evatuzon@cirndap.org; angelic4112004@yahoo.com

Director, Pilot Projects Division

Ms. Tuzon has a solid experience on agrarian reform, rural development and poverty reduction program implementation. She has been with the Department of Agrarian Reform since 1988 and had worked for the Land Tenure Improvement [LTI] and Program Beneficiaries Development components of the Comprehensive Agrarian Reform Program. Likewise, her fields of expertise include research, project development and implementation, M&E, and takes interest on policy development and advocacy. Ms.Tuzon worked in the CIRDAP as Program Officer (Research) in 2004 to 2008.

Her introduction to Shanghai International Program Development Evaluation Training [SHIPDET] initiated her towards her professional involvement related to the principles of Managing for Development Results. She has contributed her knowledge and continues honing it as a development practitioner promoting the enduring global discussions on development goals for their fulfillment where results should happen most, rural communities.

Ms. Tuzon takes pride having worked with the Bureau of Agrarian Reform Beneficiaries Development where she enhanced her skills on social agro-enterprise development, sustainable livelihoods, and post disaster initiatives for affected agrarian reform communities. Ms Eva joined CIRDAP in 1st April 2015.
**Saeed Ahmed Reza, Bangladesh**  
[ACCA-Completed 13 papers out of 14; partly from London College of Accountancy, London.]  
MBA (Finance), M.Com (Management)  
Chartered Accountancy Course- A.Qasem& Co  
E-mail: sareza@cirdap.org, saeedahmedreza@yahoo.com

**Director, Administration and Finance Division**

Mr. Saeed Ahmed Reza is a Bangladeshi national, born and raised in Dhaka. Mr. Reza started his career in Rural Electrification Board as Assistant General Manager-Finance. He served for Enfants du Monde-Bangladesh in different positions under Finance, Administration and HR. He also worked in UNOPS-LFA, the Global Fund as Financial Management and System Specialist for four years.

He has expertise in Financial Accounting, Financial Management, Financial Reporting, Financial Monitoring, Budget Management, Auditing & Risk Management, Grant Management, Asset Management, Investment Analysis, Administration, HR, Procurement, and Operations Management in donor organizations as well as implementing agencies. He also has experience of managing number of employees in high volume grants with different donors like Enfants du Monde, DFID, IFRC, DANIDA, SDC, LWF, ICCO, USAID and, The Global Fund.

He has travelled widely in Bhutan, Sri Lanka, Maldives, India, Qatar, Turkey and Switzerland, UK, as well as to very remote parts of Bangladesh. He is well versed in English, Bangla. Mr. Reza joined CIRDAP on 7 February 2016.

**Mr. Shafiqur Rahman, Bangladesh**  
Master's in Statistics, Dhaka University, Bangladesh  
Email: srahman@cirdap.org

**National Officer, Research**

Mr. Rahman gained wide experience in the field of sustainable development and environment and related issues, with his active involvement in the multidisciplinary research/action research projects of CIRDAP. An expert-trainer of participatory development programmes and a resource person in a number of seminars/workshops, Mr. Rahman is trained in statistical methods; community nutrition; research methodology and management of rural development projects; project design, monitoring and evaluation; poverty measurement and analysis; social accounting matrix; general algebraic modeling system; computerised information system; spreadsheet analysis using Lotus 1-2-3; and programming on Cobol and Foxpro.

He has authored/coauthored a number of research articles and publications of the Centre. Mr. Rahman worked as a project staff in the project “Food Control Drainage and Irrigation (FCDI) since 1986 prior to his formal joining in CIRDAP in 1991.
Mr. David Hilton, Bangladesh
Mr. David Hilton, Bangladesh
B.S.S. (Hons.), M.S.S. in Govt. & Politics, Jahangirnagar University, Bangladesh
M.S. in Economic Development, Eastern University, USA
Email: dhilton@cirdap.org

Assistant Programme Officer

Prior to joining CIRDAP, he served as Training Officer for two years and later Research and Evaluation Officer for three years in World Vision of Bangladesh (an international NGO). Worked as an Intern Consultant in two non-profit organisations, viz. Olde Kensington Redevelopment Corporation and St. Simeon’s Community Centre, Philadelphia, USA, and assisted in developing their strategic plan, funding strategy, organisational development etc. His areas of expertise include project feasibility, baseline survey, management, participatory monitoring and evaluation. Experienced as facilitator in Participatory Project Cycle Management and PRA exercises both at home and abroad. He also participated in several workshops, trainings at national and international level. Mr. David has joined CIRDAP in March 1998.

Mr. Muhammad Shahadat Hossain, Bangladesh
MBA (Finance)-East West University, Bangladesh
M.Com (Acct.), CA (cc)
Email: shahadat@cirdap.org

Finance Officer

Mr. Muhammad Shahadat Hossain has joined CIRDAP as a Finance Officer on 15 April 2008. Previously he worked in a Multinational organisation named Asian Consumer Care (Pvt) Ltd (A joint venture of Dabur International & ACI Ltd), ACI Center, 245 Tejgaon Dhaka-1208, and he worked also PRAN-RFL group As a Assistant Manager(Accounts & Fund Management), PRAN-RFL group is one of the largest Local Food manufacturing company in Bangladesh. His total job experience in Accounts and Financesection is 12 years. He has intensive experience on Budgeting, Financial Planning and Reporting, Ratio Analysis, Fund Management, Company Law.

Engr. Md. Waliul Hasnat, Bangladesh
MBA (MIS), Prime University, Bangladesh
M.Sc in Computer Science and Engg., Dhaka International University
B.Sc. in Computer Science and Engg., DUET, Bangladesh
Email: hasnat@cirdap.org

Computer Programmer

Engr. Md. Waliul Hasnat joined CIRDAP as a Computer Programmer on 14 August 2008. He is an IT professional with comprehensive technical skills and expertise on Information Technology, Computer Hardware and Network Management. He is conversant with most of the computer softwares along with essential utility softwares. He has worked in a number of national intuitions/organisations. Before joining
CIRDAP, he has worked in SAARC Agriculture Centre (SAC), Dhaka, Bangladesh as an IT Manager. He also worked at the Prime Minister’s Office, Bangladesh as an IT Engineer. He has carried out numerous IT projects and assignments in national and international organisations. He has also experience to prepare Specifications, Tender Documents and Procurement as per Public Procurement Regulation 2003 (PPR03). He has participated in several seminars, workshops and training programmes at national and international level. Presently, he is pursuing PhD on Software Engineering in Dhaka University of Engineering and Technology (DUET), Gazipur.

**Mr. Safiul Azam, Bangladesh**  
B.Sc. (Hons), M.Sc. in Statistics, Chittagong University, Bangladesh  
Email: sazam@cirdap.org

**Assistant Protocol Officer**

He has a good experience in organising travel and tour, related to international seminar, workshop, conference etc. To accomplish his protocol duties, he has to get in touch with the high-ranking officials and dignitaries at home and abroad. Mr. Azam has to arrange travel facilities for the CIRDAP staff as well as CMC dignitaries. He also has to contact the diplomatic missions in Dhaka for passports, visas and other travel documents for the CIRDAP delegates coming from abroad. Mr. Azam has joined CIRDAP in March 1991.

**Dr. Usharani Boruah, India**

PPh.D in Library Science, Moscow State University of Arts and Culture, Russia  
Master’s in Library and Information Science, Moscow State University of Arts and Culture, Russia  
Email: usharani@cirdap.org

**Librarian**

Dr. Usharani Boruah served as a Librarian in various Organisations for more than 18 years. She worked as a Librarian in the Indian Embassy, Moscow and Indian International School Moscow, Russia. She worked as Librarian for the University of Development Alternative (UODA) Dhaka, Bangladesh and also as Medical Librarian in Apollo Hospitals, Dhaka. Dr. Boruah has vast experience in Library Development Education Programmes, Community Development Education Programme, Ethnic Development Educations Programme through Library Education and Policy. Dr. Usharani Boruah joined CIRDAP in July 2007.
M. H. Kawsar Rudro, Bangladesh
Master’s in Mass Communication and Journalism, University of Dhaka, Bangladesh
[Master’s in Development Studies, University of Dhaka]
Email: aico@cirdap.org; mhkawsar@gmail.com

Assistant Information and Communication Officer

Prior to joining CIRDAP, he served as Assistant Manager in Strategy and Project Development Team in a non-profit organisation named Jaago Foundation where he designed and monitored several projects on Education, Good Governance and Youth Development funded by UNDP, US Department of State, US Embassy and Australian High Commission. He worked for several newspapers including Samakal, New Age and Dhaka Tribune as Reporter, Staff Writer and Sub-editor respectively. He worked as Research Assistant in a research project on climate change under INSPiRE programme of British Council Bangladesh. He has newspapers articles on diverse issues including environment, education, economy, climate change, disaster management and human rights. Mr. Rudro joined CIRDAP in July 2015.

Mr. Mohammad Abu Saleh Siddique, Bangladesh
M.S.S. and B.S.S. (Hon’s) in Mass Communication and Journalism
University of Dhaka, Bangladesh
Email: pa@cirdap.org, saleh.abu1989@gmail.com

Publication Assistant

Prior to joining CIRDAP, he worked for Ahsanullah University of Science and Technology as Publication cum Information Officer. He served around four years as Sub-editor for the Daily Amader Shomoy. He also worked at weekly magazine ‘Shaptahik 2000’, a sister organisation of the Daily Prothom-alo and the Daily Star in Bangladesh. He was also involved with the ‘Bangladesh Centre for Development, Journalism and Communication (BCDJC)’ in a research project sponsored by UNESCO as Assistant Researcher, and served in a research project of the ‘Centre for Media and Communication Studies (CMCS)’ as Research Assistant.

He has achieved inspirational awards and certificates in the areas of academic excellence, essay writing, sport and reciting. His areas of interest are ICT and Climate Change, Gender Equity, Film, Public Relations and Development Communications. He has participated in several seminars, conferences, workshops and training programmes at national and international level. Mr. Siddique joined CIRDAP in November 2014.
Other Staff Members

Mr. Samir Kumar Roy : Senior Secretary (Training)
Mr. Shishir Gabinda Saha : Finance Assistant
Mr. Md. Akram Ullah : Cashier
Mr. Deba Datta Chakma : Secretary to DG
Ms. Najma Yeasmin : Personnel Assistant
Mr. Minhazul Bari Ahmed : Secretary (ICD)
Ms. Aparna Roy : Secretary (Admin. & Finance)
Mr. Hari Pada Bhowmik : Clerk-Typist
Mr. Md. Mustafa Kamal : Typist
Mr. Shankar Ch. Das : Technical Operator
Mr. Swapan Kumar Sarker : Machine Operator
Mr. Md. Manzoor : Driver
Mr. Shimul Barua : Driver
Mr. Kallol Barua : Driver
Mr. Biplob Kumar Dhar : Driver
Mr. Bishu Chandra Das : Janitor
Ms. Rezia Begum : Messenger
Mr. Kazi Sharif Ahmed : Messenger
Mr. Md. Jahangir Alam : Bearer-Cook
Mr. Sujit Chandra Das : Janitor
Mr. Md. Delwar Hossain : Janitor
Mr. Martin Dores : Watchman
Mr. Md. Abdur Rahman Mollah : Gardener

Temporary Staff-members

Mr. Nazib Neaz : Executive Assistant to DG
Mr. Shahariar Haque : Supervisor (CICC & Aud.)
Ms. Bina Khatun : Assistant (Accounts)
Mr. Prodip Kumer Aich : Assistant (Library)
Mr. Md. Monir Hossain : Electrician
Mr. Roman Khan : Bearer
Mr. Md. Raju Ahmed : Cook
Ms. Parveen Begum : Cook

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Abbreviations and Acronyms

AHKNCRD&A, Akhtar Hameed Khan National Centre for Rural Development and Municipal Administration
AIT, Asia Institute of Technology
ALTA, Agriculture Landlord and Technical Act
ALTO, Agricultural Landlord and Tenant Ordinance
APERDI, Agricultural Planning Economic and Rural Development Research Institute
APJORD, Asia-Pacific Journal of Rural Development
BADC, Bangladesh Agriculture Development Corporation
BARD, Bangladesh Academy for Rural Development
BHCP, Basic Integrated Health Care Programme
CAPSA, Centre for Alleviation of Poverty through Sustainable Agriculture
CBPO, Capacity Building of People’s Organization
CDCs, Community Development Councils
CICC, CIRDAP International Conference Centre
CLIs, CIRDAP Link Institutions
CMCs, CIRDAP Member Countries
CVDP, Comprehensive Village Development Programme
DAE, Department of Agricultural Extension
DFID, Department for International Development
DFP, Directorate of Field Publicity
DSCG, Dept. of Samurthi Commissioner General
EC, Executive Committee Meeting
ESCAP, Economic and Social Commission for Asia and the Pacific
FFS, Farmer’s Field School
FPSP, For Profit Private Service Providers
GC, Governing Council Meeting
GDP, Gross Domestic Production
GHGs, Green House Gases
GIS, Geographic Information System
GIZ, Deutsche Gesellschaft für Internationale Zusammenarbeit
HLP, Horizontal Learning Programme
ICD, Information and Communication Division
ICT, Information and Communication Technology
IEC, Information Education and Communication
IJSG, International Jute Study Group
IPM, Integrated Pest Management
IRD, Integrated Rural Development
IUs, Implementing Units
JICA, Japan International Cooperation Agency
LG, Local Government
MAF, Ministry of Agriculture and Forestry
MoRD, Ministry of Rural Development
MoYAS, Ministry of Youth Affairs and Sports
MSI, Management System International
NAETC, Native American Employment and Training Council
NAM SSTC, Non-Aligned Movement South-South Technical Cooperation
NATP, National Agricultural Technology Project
NGO, Non-Government Organization
NIMSME, National Institute for Micro, Small and Medium Enterprise
NIRD, National Institute for Rural Development
NLTA, Native Land Trust Act
NLTB, Native Land Trust Board
NLTO, Native Land Trust Ordinance
NSP, National Solidarity Programme
OTOP, One Tamboon One Product
PA, Poverty Alleviation
PGDRDM, Post-Graduate Diploma in Rural Development
PPD, Pilot Projects Division
PPP, Public Private Partnership
PRIs, Panchayat Raj Institutions
RCCRC, Rice and Cash Crop Research Centre
RCF, Regional Cooperation Fund
RD, Rural Development
RDA, Rural Development Academy
RGNIYD, Rajiv Gandhi National Institute of Youth Development
RRDP, Regional and Rural Development Planning
RSC, Rural School Children
SAIC, SAARC Information Centre
SAP, Social Action Programme
SDP, Skill Development Programme
SEARCA, Southeast Asian Regional Centre for Graduate Study and Research in Agriculture
SERD, Society for Education and Research Development
SOCSEA, Sub-Regional Office of CIRDAP in South-East Asia
TAG, Technical Advisory Group
TD, Training Division
TFNet, Tropical Fruit Network
UCV, Unimproved Capital Value
UP, Union Parishad
USAID, United States Agency for International Development
USM, Universiti Sains Malaysia
VOs, Village Organizations
WCARRD, World Conference on Agrarian Reform and Rural Development
## REGIONAL IRD NETWORK

### Link institutions and Contact Ministries of CIRDAP

<table>
<thead>
<tr>
<th>Country</th>
<th>Link Institutions</th>
<th>Contact Ministries</th>
</tr>
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<tbody>
<tr>
<td>Afghanistan</td>
<td>Afghanistan Institute for Rural Development (AIRD)  Ministry of Rural Rehabilitation and Dev., Nela Bagh Street, Darul Aman Road, Kabul City  Ministry of Rural Rehabilitation and Development (MRRD), Nila Bagh Street, Darul Aman Road, Kabul City</td>
<td></td>
</tr>
<tr>
<td>Bangladesh</td>
<td>Bangladesh Academy for Rural Development (BARD) Kotbari, Comilla - 3500  Ministry of Local Govt., Rural Development and Cooperatives, Dhaka</td>
<td>Rural Development and Cooperatives Division</td>
</tr>
<tr>
<td>Fiji</td>
<td>Provincial Development, Ministry of Provincial Development and National Disaster Management 1 Regional House, Knolly Street, Suva  Ministry of Rural and Maritime Development</td>
<td>National Disaster Management 1 Regional House, Knolly Street, Suva</td>
</tr>
<tr>
<td>India</td>
<td>National Institute of Rural Development and Panchayati Raj (NIRD&amp;PR), Rajendranagar Hyderabard-500030  Krishi Bhavan  New Delhi 1100 01</td>
<td>Ministry of Rural Development</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Directorate General of Rural Governance (DGRG) Ministry of Home Affairs Jakarta-12510</td>
<td>Ministry of Home Affairs  Medan Merdeka Utara 7 Jakarta10110</td>
</tr>
<tr>
<td>Lao PDR</td>
<td>Department of Planning and Cooperation Ministry of Agriculture and Forestry Vientiane</td>
<td>Ministry for Agriculture and Forestry Government of Lao PDR  P.O. Box 811, Vientiane</td>
</tr>
<tr>
<td>Malaysia</td>
<td>Institute for Rural Advancement (INFRA), Ministry of Rural and Regional Development, Lot 2A, Persiaran Institusi, 43000 Kajang, Selangor Darul Eshan, Kuala Lumpur</td>
<td>Ministry of Rural and Regional Development  Level 30, No.47, Persiaran Perdana  Precinct 4, 62100 Putrajaya</td>
</tr>
<tr>
<td>Myanmar</td>
<td>Department of Agricultural Planning Ministry of Agriculture and Irrigation Building 15, Nay Pyi Taw  Ministry of Agriculture and Irrigation Government of the Union of Myanmar Building 15, Nay Pyi Taw</td>
<td>Government of the Union of Myanmar</td>
</tr>
<tr>
<td>Nepal</td>
<td>Local Development Training Academy (LDTA) Jawalakhel, Lalitpur  Ministry of Federal Affairs and Local Development Singhadabar, Kathmandu</td>
<td>Establishment Division, Ministry of Establishment Block C, Pak. Secretariat  Islamabad</td>
</tr>
<tr>
<td>Pakistan</td>
<td>Akhtar Hameed Khan National Centre for Rural Development and Municipal Administration (AHKNCRD&amp;MA) Park Road, Chak Street, Islamabad  Ministry of Agriculture and Cooperatives</td>
<td></td>
</tr>
<tr>
<td>Philippines</td>
<td>Bureau of Agrarian Reform Beneficiaries Department, Department of Agrarian Reform, 3rd Floor, DAR Building Elliptical Road, Diliman, Quezon City  Ministry of Agricultural</td>
<td>Department of Agrarian Reform  3rd Floor, DAR Building, Elliptical Road  Diliman, Quezon City</td>
</tr>
<tr>
<td>Sri Lanka</td>
<td>Hector Kobbekaduwa Agrarian Research and Training Institute (HARTI), 114 Wijerama Mawatha P.O. Box 1522, Colombo  Ministry of Agricultural</td>
<td>Ministry of Agricultural  Govijana Mandiraya, 80/5, Rajamalwatta Avenue, Battaramulla, Colombo</td>
</tr>
<tr>
<td>Thailand</td>
<td>National FAO Committee Ministry of Agriculture and Cooperatives Rajadamnern Nok Avenue, Bangkok 10200  Ministry of Agriculture and Cooperatives 3 Rajadamnern Nok road Baan Panthom Pranakhon, Bangkok 10200</td>
<td>Ministry of Agriculture and Cooperatives</td>
</tr>
<tr>
<td>Vietnam</td>
<td>International Cooperation Department Ministry of Agriculture and Rural Development 2, Ngoc Ha Street, Bach Thao, Hanoi  Ministry of Agriculture and Rural Development 2 Ngoc ha Street, Ba Dinh, Hanoi</td>
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